

6 ways to help Georgia be a leader in transportation planning

Wednesday, Sept. 14, 2022



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Frank Broen



METRO ANALYTICS

Right-Sizing



Corridor Management



Resilience



MPO Strategies



Visualization



Decision Making



6

ways to help Georgia be a leader in transportation planning

Bringing transportation research to life.



Right-Sizing



Corridor Management



Resilience



MPO Strategies



Visualization



Decision Making



6

ways to help Georgia be a leader in transportation planning

Getting the very best value for every dollar that you spend



Right-Sizing



Corridor Management



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Visualization



Decision Making





6

ways YOU can help Georgia be a leader in transportation planning



5-minute introduction to each topic

Small group discussions about each

How can you apply this to your work?





Right-Sizing



NCHRP 20-44(22) NCHRP Report 917

Right-Sizing Transportation Investments:
A guidebook for Planning and Programming Implementation

Right-Sizing



Does your community have the right sized system at the right place at the right time?

NCHRP 20-44(22)

NCHRP Report 917 Right-Sizing Transportation Investments:
A Guidebook for Planning and Programming Implementation



METRO ANALYTICS



Corridor Management



NCHRP 20-124

Quantifying the Impacts of Corridor Management

Corridor Management



How can durable coalitions create the future they choose?





Resilience



NCHRP 20-125

Strategies for Incorporating Resilience into
Transportation Networks

Resilience



Does your community have a plan to show why resilience is essential?

NCHRP 20-125

Strategies for Incorporating Resilience into Transportation Networks



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MPO Strategies



NCHRP 1002

Metropolitan Planning Organizations:
Strategies for Future Success

MPO Strategies for Future Success



3 significant takeaways that will help MPOs address key issues.

NCHRP 1002

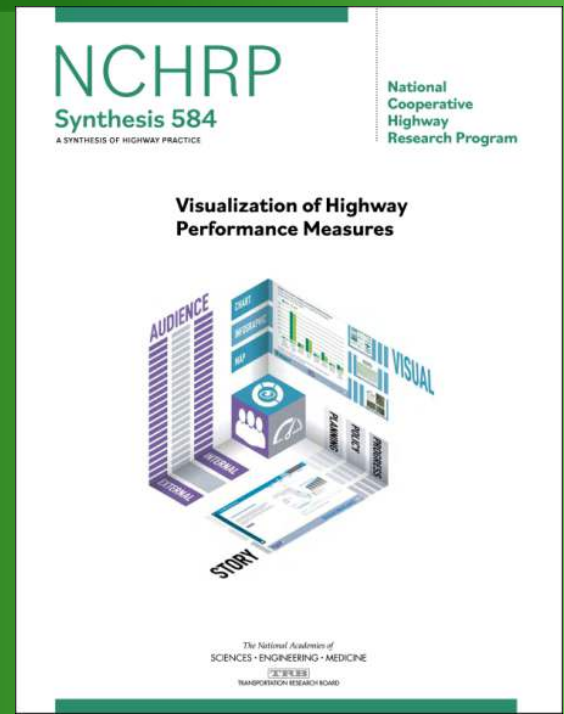
Metropolitan Planning Organizations:
Strategies for Future Success



METRO ANALYTICS



Visualization



NCHRP Synthesis 584

Visualization of Highway Performance Measures

Visualization



A great opportunity for Georgia to tell their story with visualizations that resonates with their audience





Decision Making



NCHRP 20-126(2)

State Transportation Agency Multifaceted
Decision-Making for Future System Performance

Decision Making



A new way to prioritize the many challenges facing Georgia.

NCHRP 20-126(2)

State Transportation Agency Multifaceted Decision-Making for Future System Performance



6

ways to help Georgia be a leader
in transportation planning



Frank Broen
Visualization Specialist
Metro Analytics

Right-Sizing



Corridor Management



Resilience



MPO Strategies



Visualization

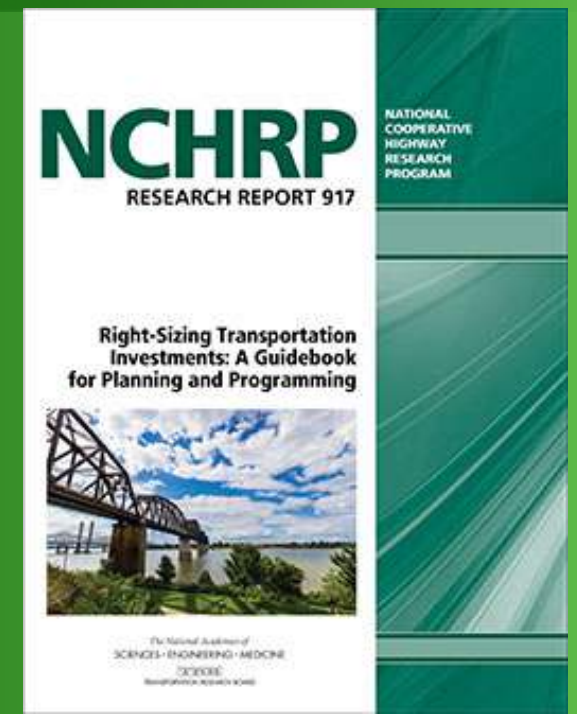


Decision Making





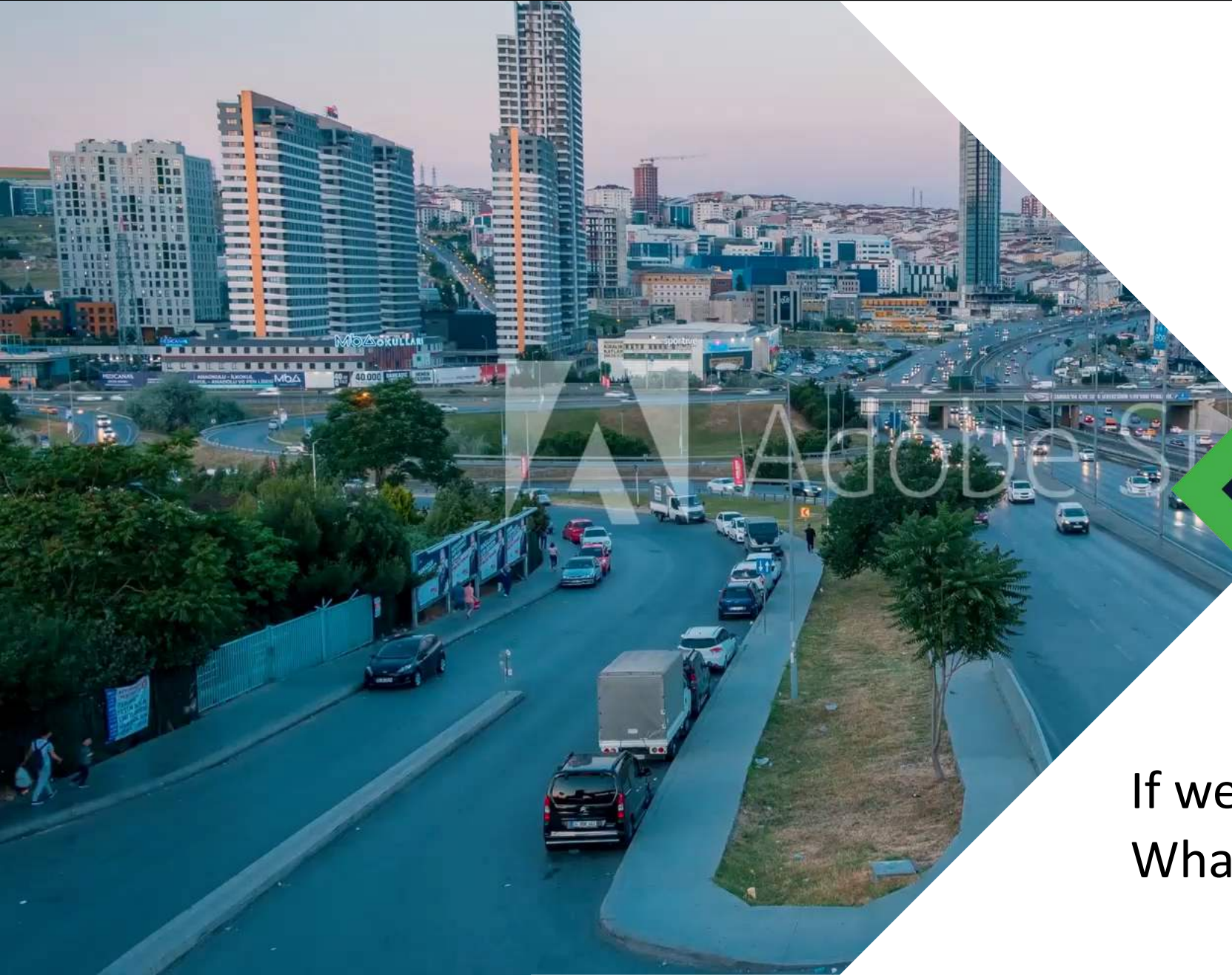
Right-Sizing



NCHRP 20-44(22) NCHRP Report 917

Right-Sizing Transportation Investments:
A guidebook for Planning and Programming Implementation

Right-Sizing Plan



If we had it all to do over again.
What would we do different?

**What makes a
Right-Sizing Plan
different?**



A Right-Sizing plan can save millions of dollars in life cycle costs.

A re-set for the
transportation portfolio

**Need to Reduce
Life Cycle Cost**



Right-sizing plans identify different project opportunities, often with greater economic payoffs than other plans.

A re-set for the
transportation portfolio

**“All Sources”
Funding
Strategies**



A right-sizing plan identifies all sources of potential value and pinpoints potential funding sources and coalitions to invest in solution sets.

A re-set for the
transportation portfolio

**Matching Assets
to Markets**



Right-sizing plans analyze

1. Who is using a facility?
2. For what purpose?
3. Funded by the most appropriate source?

Why have a Right-Sizing Plan?



Maximize public
value and
minimize life-
cycle cost.

Why have a Right-Sizing Plan?

Utilization Assessment:

Assess who is using the infrastructure and for what purposes.



Planning is based on the needs of end users of the facility without investing in features that no longer benefit users.

Why have a Right-Sizing Plan?

Stratified Return on Investment Analysis:

Assess who can most benefit from changes to the infrastructure.



All sources of potential infrastructure value and funding are realized.

Why have a Right-Sizing Plan?

All-Sources

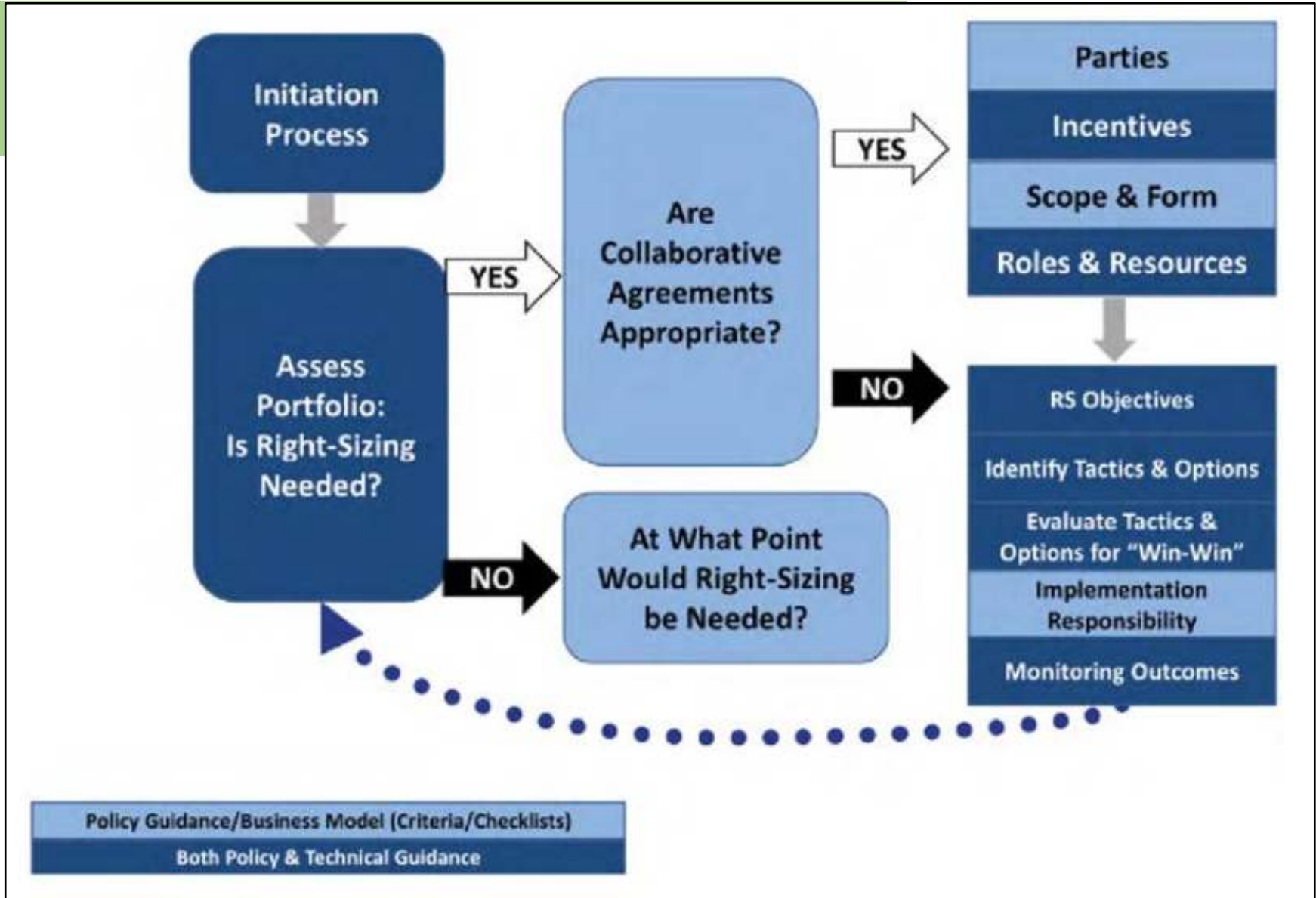
Funding Plan:

Develop an innovative funding package.



Broader pools of potential sponsors are brought to the table to improve the infrastructure.

Georgia Right-Sizing Process





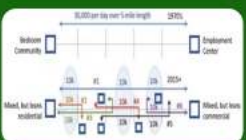
Right-Sizing Tools



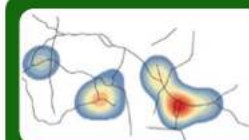
ART (Arterial Right-Sizing)



Congestion Threshold



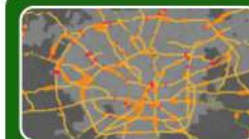
Trip Length Assessment



Asset Deficiency Maps



Utilization/Cost Assessment



Project Scoping



Stratified ROI



Roadway Spacing



Funding Development Awareness



PBPD CheckList

Performance-Based Practical Design



Right-Sizing

2 min
Pairs

2

2 min
Report

2

Need to Reduce Life Cycle Cost “All-Sources” Funding Strategies Matching Assets to Markets

TOOLS

- ART
- Trip Length Assessment
- Utilization/Cost Assessment
- Stratified ROI
- Funding Development Awareness
- Congestion Threshold
- Asset Deficiency Maps
- Project Scoping
- Roadway Spacing
- PBPD CheckList



Corridor Management



NCHRP 20-124

Quantifying the Impacts of Corridor Management

Corridor Management



How can durable coalitions create the future they choose?

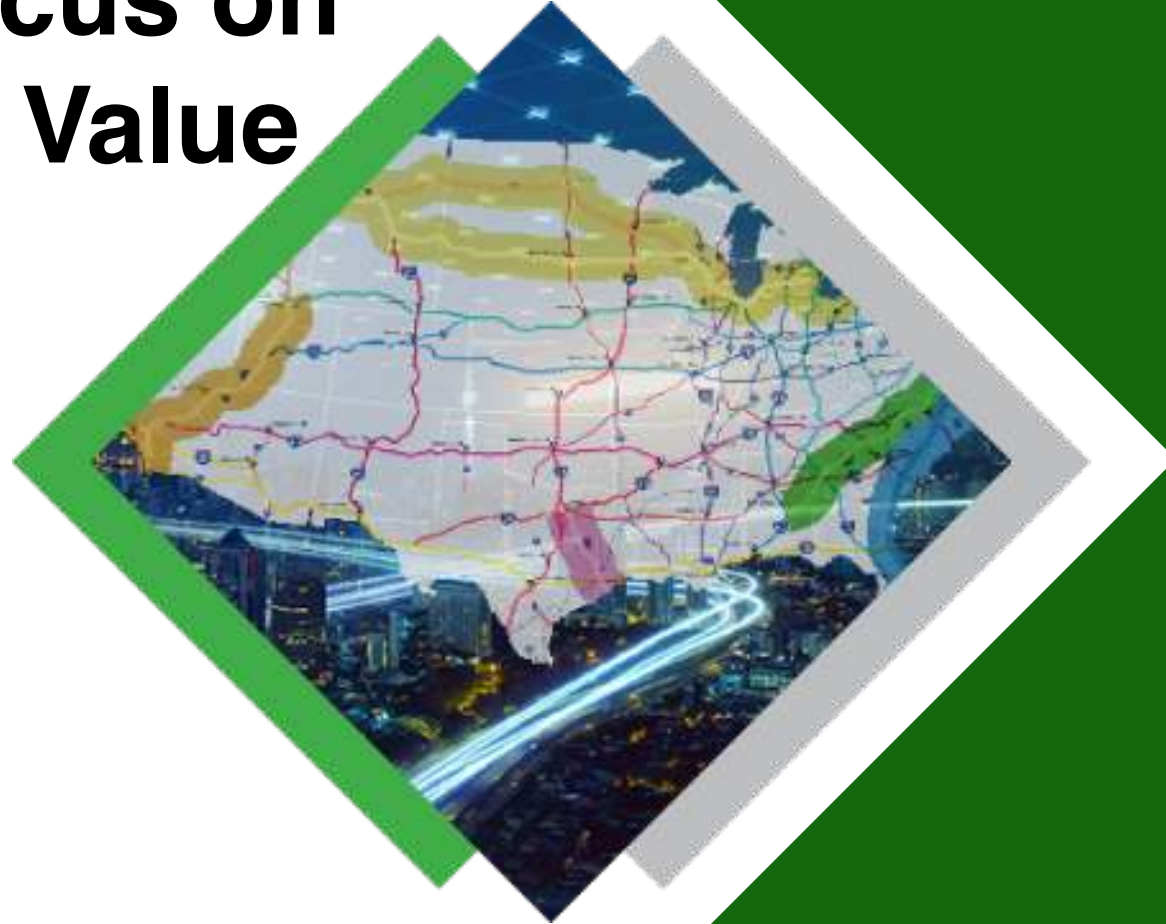


What makes a Value-Based Corridor Plan different?



It maximizes the economic value of developing and sustaining a multi-modal transportation corridor in changing social and economic conditions.

Holistic focus on Economic Value



A new generation of corridor solutions creates strategies around **maximizing social and performance value** for multi-modal transportation corridors.

Holistic focus on economic value

**Market-Based
Concept of
Operations**



Value-Based corridor plans apply a market-based process to determine the relevant modes and partners for managing a corridor, integrating economic forecasting, competitiveness and sources of value ranging from land, to travel time, to crashes and environmental and social equity in a corridor initiative.

Holistic focus on economic value

Corridor Balance Sheet



Value-Based corridor plans include a corridor “balance sheet” to assess the long-term assets (not only physical but also economic and social) and liabilities of a corridor today, and how they can be managed through a collaborative process.

Holistic focus on economic value

Supply and Demand Relationships



Value-based corridor plans include specific methods for diagnosing the value and potential return of supply enhancement investments with demand management (freight markets, workforce commuting and modal efficiency) to maximize the corridor balance sheet with a solid business case for a corridor's future.

Holistic focus on economic value

Durable Coalitions and Solution Sets




Value-based corridor plans establish durable coalitions based on solid analysis of the current and future market and social beneficiaries of corridor management. Flexible solution sets are more agile than a singular “preferred alternative” and offer different pathways to a wider range of economic benefits.

Why have a Value-Based Corridor Plan?



It is a strategy that seeks to optimize the **overall value** of a corridor's "ecosystem."

Value-Based Corridor Plan

An aerial photograph of a city corridor, showing a mix of residential, commercial, and industrial buildings, roads, and green spaces. The image is partially obscured by a white diagonal overlay on the right side.

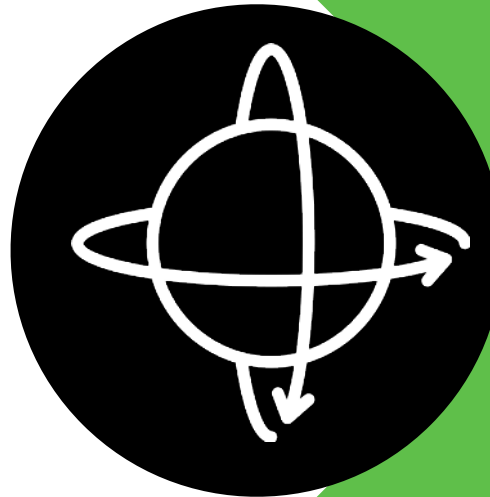
Traditional corridor management efforts have focused primarily on access management, safety, and congestion of corridors, emphasizing roadway design and TSMO solutions.

By focusing on **economic value**, these solutions creates strategies around **maximizing social and performance value** for multi-modal transportation corridors.

Why have a Value-Based Corridor Plan?

Market-Based Scoping

to determine appropriate modes, stakeholders and geographic extent of corridor.

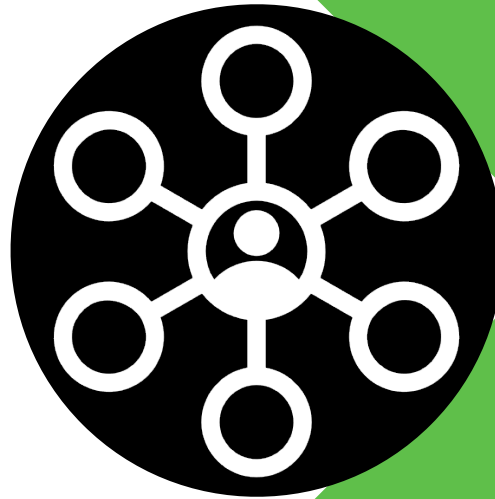


Community focus on achieving equity with demonstrated historical understanding

Why have a Value-Based Corridor Plan?

Process for Building Durable Coalitions

based on economic and social interests in a long-term outcome.



Broad base of potential funding alliances, political champions and public and private entities with “skin in the game” to carry out a long-term corridor vision.

Why have a Value-Based Corridor Plan?

Balance Sheets

to compare the assets, liability and overall value of a corridor portfolio under different scenarios.



Hard numbers to demonstrate the policies, performance areas and solutions that will create the most economic value on a corridor.

Why have a Value-Based Corridor Plan?

Future Proofing

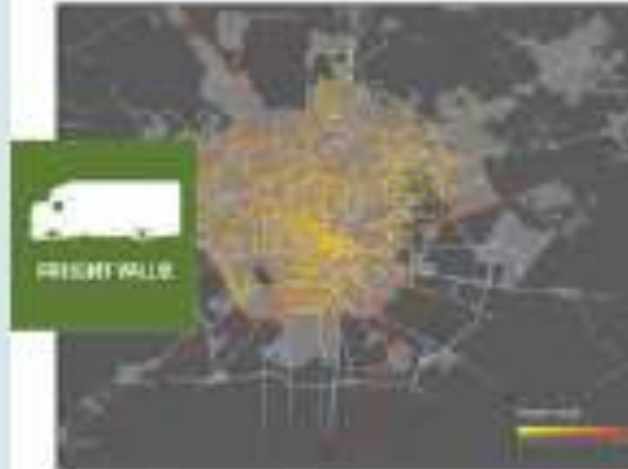
by working from a menu of solution sets to protect right of way and implement technologies.



Ability to seamlessly adapt a corridor program over time as economic, technological or social conditions change.



Build a Spatial Analysis Environment



BRIDGE CONDITION	Good/fair
CONGESTION	High
FREIGHT VALUE	Medium/high
PAVEMENT CONDITION	Good/fair
SAFETY	Very high/high

- I-45 Corridor in Texas -TOSTADA



Build Durable Coalitions and Processes



Figure 4: Critical Elements for A Durable and Effective Coalition

- Secure the Ingredients for a High-Impact Corridor Coalition
- Select Partners Appropriate for the Context
- Align Management Roles with Stakeholder Perspectives
- Identify Impact Indicators for Each Group
- Follow Programmatic Steps to Build a Coalition
- Implement a Framework for Governance and Accountability
- I-15 Case Study





Corridor Management Tools



Step	Criteria/Assessable Indicators	Outcome Possibilities (Categories)	Code
Step 1: Corridor Size & Market	Volume, Distance, Number of Travel Centers, etc.	Rural Demand Rural Demand Urban Demand Urban Demand	10 11 12 13
Step 2: Purpose & Function	Peak/Seasonal Distribution, Trip Purpose/Commodity, Origin/Destination, Concentration of Trip Ends	Mass/Commuting Year-Round Passenger Year-Round Passenger Seasonal Passenger Seasonal Passenger Year-Round + Both Seasonal + Both	14 15 16 17 18 19 20
Step 3: Modal Access / Intermodal	Modal Shares, Divertible to, Modal Access/Availability/Performance	Multimodal - Freight Divertible Multimodal - Passenger Diverstible Multimodal - All Divertible Multimodal - None Diverstible	21 22 23 24
Step 4 - Context	Cost of Access, Distance to Transit, Feasibility of Development, Community/Development Values	High Local Impact Medium Local Impact Low Local Impact No Local Impact	25 26 27 28

Corridor Orientation Tool

	S	F	T	E	F	T	E	F	T	E
Scale of 1-100 30 75 1 40 100										
1. Walkable network (e.g. 100 ft path)	100	100	100	100	100	100	100	100	100	100
2. Sidewalk (width 5 ft or more)	100	100	100	100	100	100	100	100	100	100
3. Crosswalk (width 5 ft or more)	100	100	100	100	100	100	100	100	100	100
4. Sidewalk width 5 ft	100	100	100	100	100	100	100	100	100	100
5. Sidewalk width 4 ft	100	100	100	100	100	100	100	100	100	100
6. Sidewalk width 3 ft	100	100	100	100	100	100	100	100	100	100
7. Sidewalk width 2 ft	100	100	100	100	100	100	100	100	100	100
8. Sidewalk width 1 ft	100	100	100	100	100	100	100	100	100	100
9. Sidewalk width 0.5 ft	100	100	100	100	100	100	100	100	100	100
10. Sidewalk width 0.25 ft	100	100	100	100	100	100	100	100	100	100
11. Sidewalk width 0.1 ft	100	100	100	100	100	100	100	100	100	100
12. Sidewalk width 0.05 ft	100	100	100	100	100	100	100	100	100	100
13. Sidewalk width 0.025 ft	100	100	100	100	100	100	100	100	100	100
14. Sidewalk width 0.01 ft	100	100	100	100	100	100	100	100	100	100
15. Sidewalk width 0.005 ft	100	100	100	100	100	100	100	100	100	100
16. Sidewalk width 0.0025 ft	100	100	100	100	100	100	100	100	100	100
17. Sidewalk width 0.001 ft	100	100	100	100	100	100	100	100	100	100
18. Sidewalk width 0.0005 ft	100	100	100	100	100	100	100	100	100	100
19. Sidewalk width 0.00025 ft	100	100	100	100	100	100	100	100	100	100
20. Sidewalk width 0.0001 ft	100	100	100	100	100	100	100	100	100	100
21. Sidewalk width 0.00005 ft	100	100	100	100	100	100	100	100	100	100
22. Sidewalk width 0.000025 ft	100	100	100	100	100	100	100	100	100	100
23. Sidewalk width 0.00001 ft	100	100	100	100	100	100	100	100	100	100
24. Sidewalk width 0.000005 ft	100	100	100	100	100	100	100	100	100	100
25. Sidewalk width 0.0000025 ft	100	100	100	100	100	100	100	100	100	100
26. Sidewalk width 0.000001 ft	100	100	100	100	100	100	100	100	100	100
27. Sidewalk width 0.0000005 ft	100	100	100	100	100	100	100	100	100	100
28. Sidewalk width 0.00000025 ft	100	100	100	100	100	100	100	100	100	100
29. Sidewalk width 0.0000001 ft	100	100	100	100	100	100	100	100	100	100
30. Sidewalk width 0.00000005 ft	100	100	100	100	100	100	100	100	100	100
31. Sidewalk width 0.000000025 ft	100	100	100	100	100	100	100	100	100	100
32. Sidewalk width 0.00000001 ft	100	100	100	100	100	100	100	100	100	100
33. Sidewalk width 0.000000005 ft	100	100	100	100	100	100	100	100	100	100
34. Sidewalk width 0.0000000025 ft	100	100	100	100	100	100	100	100	100	100
35. Sidewalk width 0.000000001 ft	100	100	100	100	100	100	100	100	100	100
36. Sidewalk width 0.0000000005 ft	100	100	100	100	100	100	100	100	100	100
37. Sidewalk width 0.00000000025 ft	100	100	100	100	100	100	100	100	100	100
38. Sidewalk width 0.0000000001 ft	100	100	100	100	100	100	100	100	100	100
39. Sidewalk width 0.00000000005 ft	100	100	100	100	100	100	100	100	100	100
40. Sidewalk width 0.000000000025 ft	100	100	100	100	100	100	100	100	100	100
41. Sidewalk width 0.00000000001 ft	100	100	100	100	100	100	100	100	100	100
42. Sidewalk width 0.000000000005 ft	100	100	100	100	100	100	100	100	100	100
43. Sidewalk width 0.0000000000025 ft	100	100	100	100	100	100	100	100	100	100
44. Sidewalk width 0.000000000001 ft	100	100	100	100	100	100	100	100	100	100
45. Sidewalk width 0.0000000000005 ft	100	100	100	100	100	100	100	100	100	100
46. Sidewalk width 0.00000000000025 ft	100	100	100	100	100	100	100	100	100	100
47. Sidewalk width 0.0000000000001 ft	100	100	100	100	100	100	100	100	100	100
48. Sidewalk width 0.00000000000005 ft	100	100	100	100	100	100	100	100	100	100
49. Sidewalk width 0.000000000000025 ft	100	100	100	100	100	100	100	100	100	100
50. Sidewalk width 0.00000000000001 ft	100	100	100	100	100	100	100	100	100	100

Walkability Explorer

Innovation Database



7-D Interactive Calculator



Corridor Management

2 min
Pairs

2

2 min
Report

2

Broadly Defined Concept of Operations
Corridor Balance Sheet
Supply and Demand Relationships
Durable Coalitions and Solution Sets

TOOLS

- Community Impact Assessment
- Walkability Explorer
- Innovation Database
- 7-D Interactive Calculator
- Corridor Orientation Tool





Resilience



NCHRP 20-125

Strategies for Incorporating Resilience into
Transportation Networks



Resilience



Does your community have a plan to show why resilience is essential?

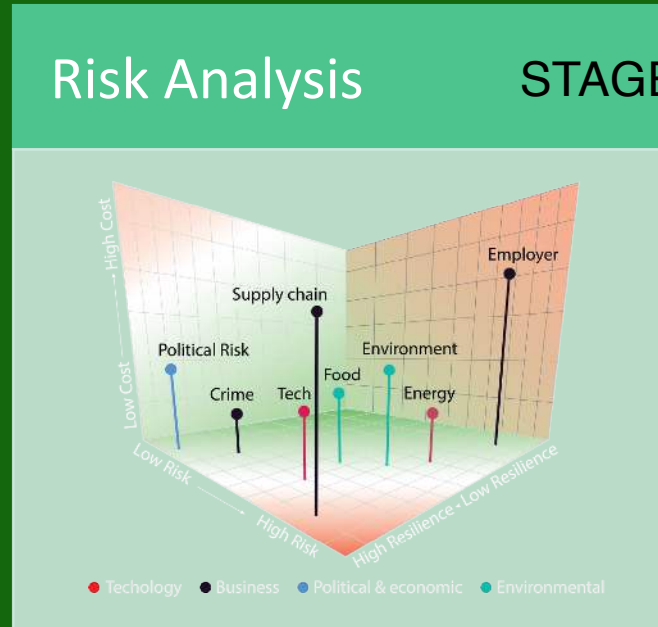
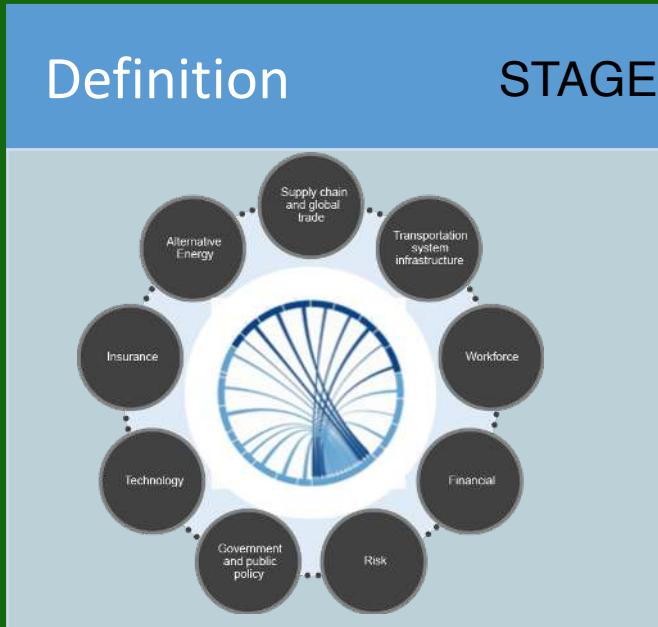
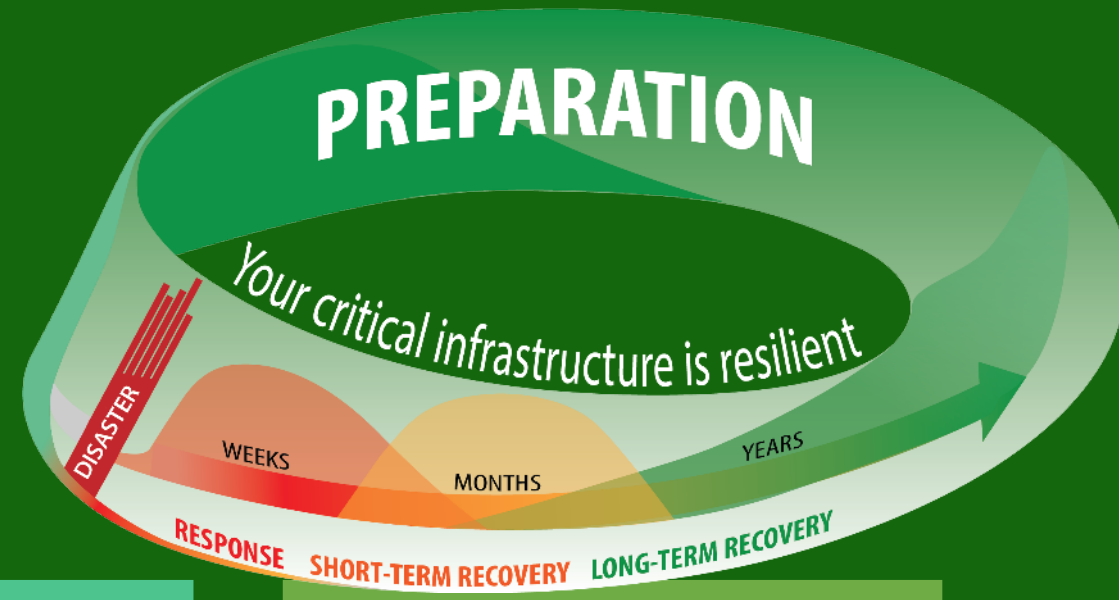
NCHRP 20-125

Strategies for Incorporating Resilience into
Transportation Networks



METRO ANALYTICS

The Business Case for Resilience



NCHRP 20-125 Playbook

PLAY 1 | Define the resilience ecosystem

PLAY 2 | Build and Prepare the Resilience Team

PLAY 3 | Define Disruptions, Risks and Vulnerabilities

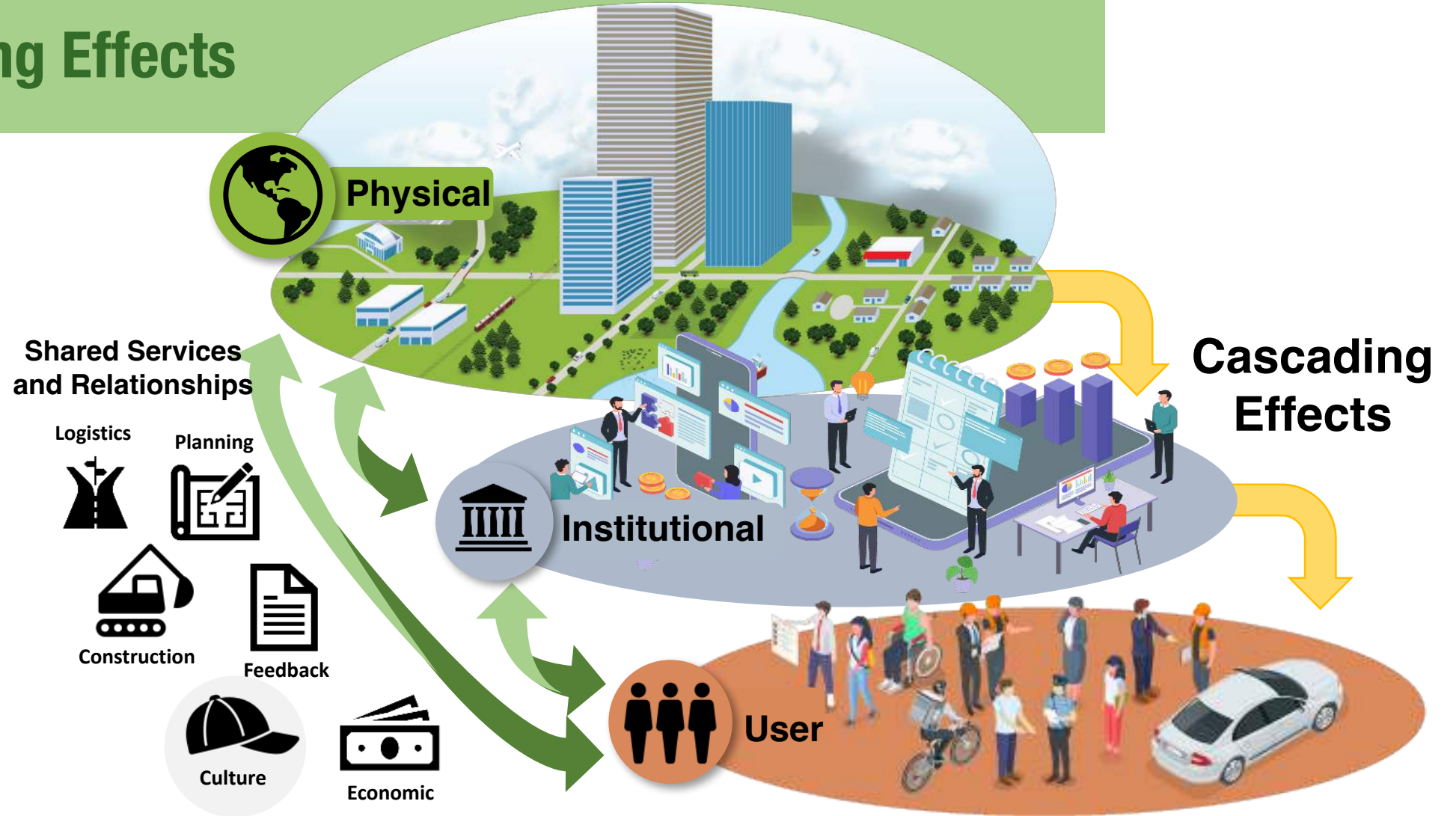
PLAY 4 | Define “Hard” and “Soft” Assets

PLAY 5 | Invest in Resilience

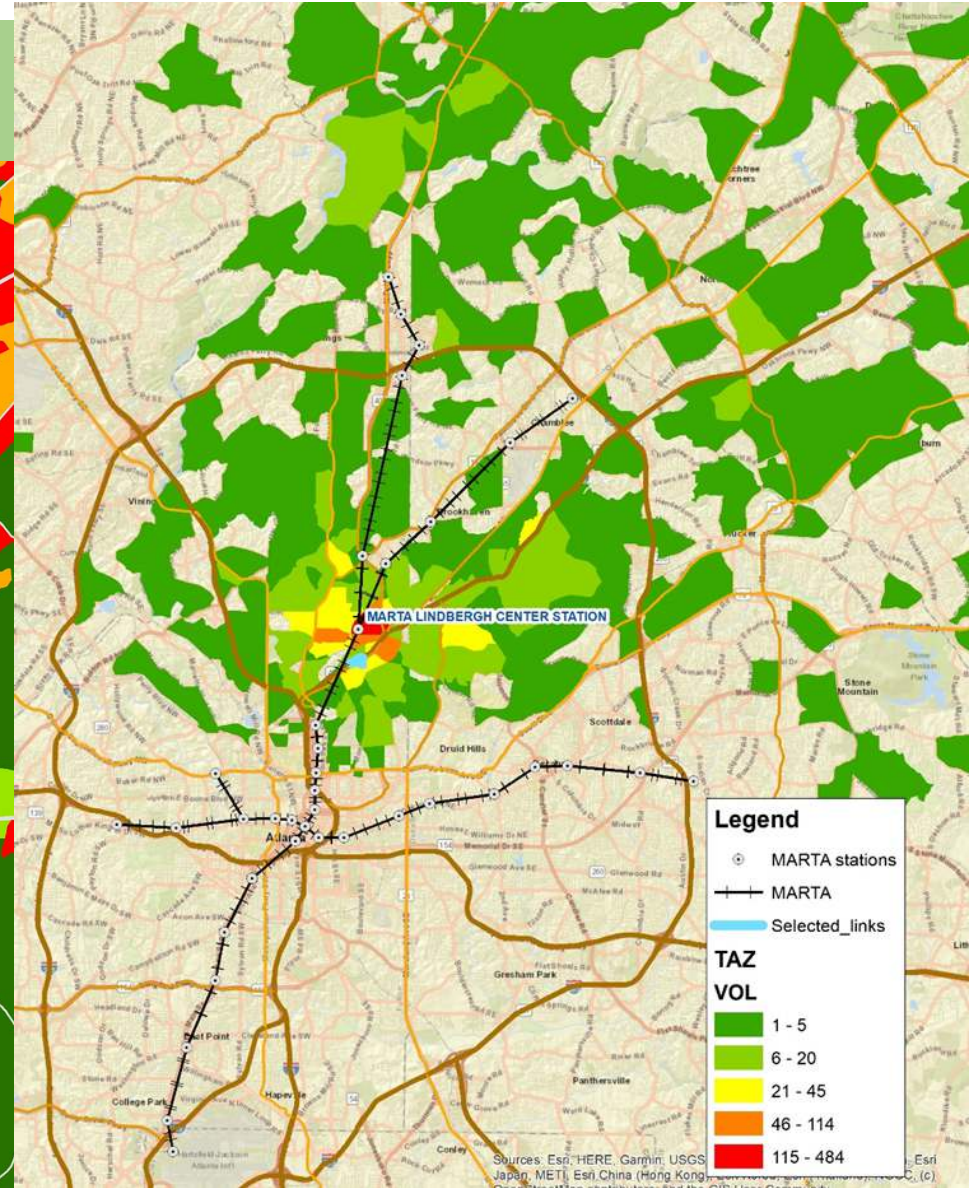
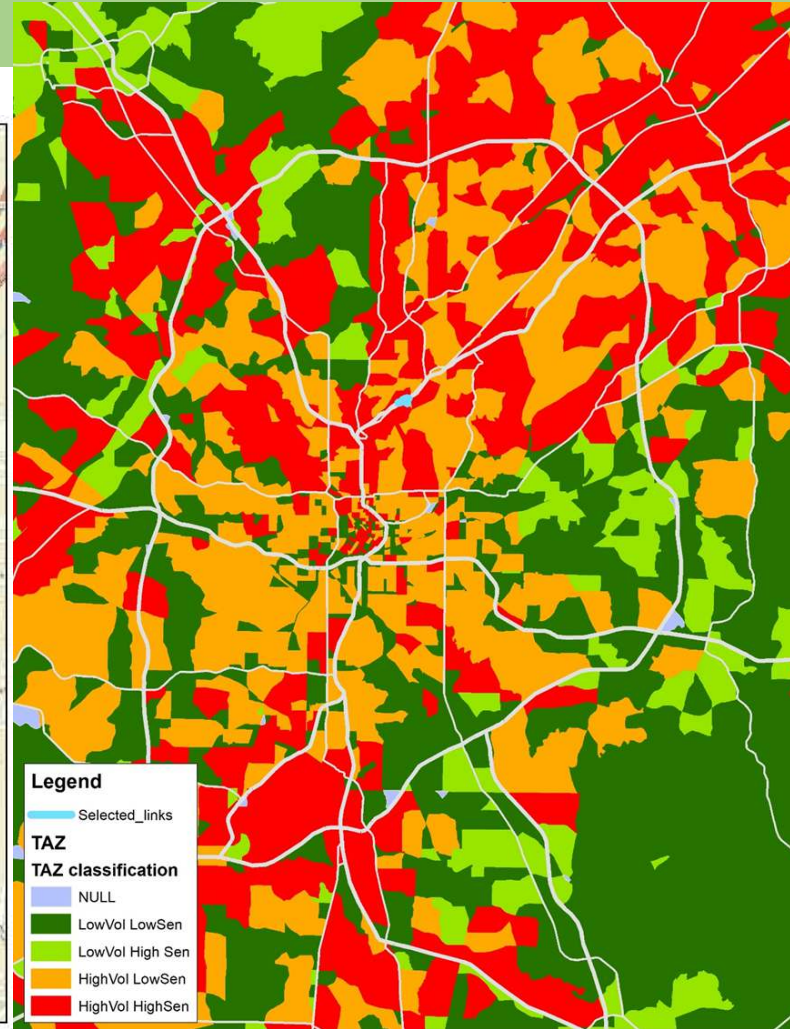
PLAY 6 | Playing to Win: Scenarios, Priorities and Learning from Experience

PLAY 7 | The Future of Network Resilience

Cascading Effects



Cascading Effects





Resilience Tools



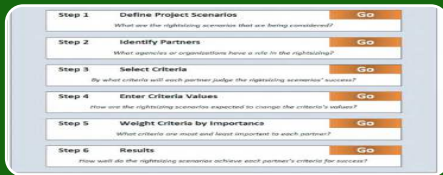
Statewide Cascading Effects



Metropolitan Cascading Effects



Asset Management



Preservation Impact Calculator



Resilience

2 min
Pairs

2

2 min
Report

2

Building the Business Case for Resilience

TOOLS

- Statewide Cascading Effects
- Metropolitan Cascading Effects
- Asset Management
- Preservation Impact Calculator





MPO Strategies



NCHRP 1002

Metropolitan Planning Organizations:
Strategies for Future Success



MPO Strategies for Future Success



MPOs will be challenged to stay abreast of emerging issues and opportunities

NCHRP 08-122

Metropolitan Planning Organizations:
Strategies for Future Success



METRO ANALYTICS



Addressing Social Equity in MPO Transportation Planning

Topic: Social Equity
Category: Internal Operations, External Influences, Policy Issues, Partnering & Coordination

MPO CHALLENGE

Social inequity is a critical issue nationwide, and metropolitan planning organizations (MPOs) are well suited to help address racial and socioeconomic disparities. MPOs have the opportunity to help mitigate some of the effects of social inequities as well as change the decision-making that may have contributed to them.

Tools that MPOs have for creating change include providing forums for regional collaboration, forming or participating in regional partnerships, setting regional goals and priorities, influencing the use of federal transportation funding, and monitoring regional data and performance toward goals that reduce future or mitigate existing inequity. The topic of social equity in MPO planning looks at how some MPOs have used these tools to promote greater equity and how the tools can be scaled to regions of different sizes.

WHY IS IT IMPORTANT?

MPOs have the influence, resources, opportunity, and obligation to help promote social equity through regional collaboration and distributing federal funding for projects.

POTENTIAL SOLUTIONS

Approaches to promoting social equity include establishing regional priorities that focus on equity, providing meaningful engagement with disadvantaged communities, and allocating funding equitably during project selection for MPOs' metropolitan transportation plans (MTPs), transportation improvement programs (TIP), and other planning activities. MPOs can also help form partnerships among agencies that control resources and decision making.

Addressing social inequity can be categorized as relating to external influences (i.e., the social inequity that exists due to many contributing factors). Policy issues, partnerships, and coordination are ways to address this topic. Social equity concerns may extend to MPO staff and leadership positions that should reflect the diversity of the communities they serve.

Solution 1: Meaningful Engagement with Disadvantaged Communities. MPOs can develop outreach strategies that promote widespread involvement, particularly targeting populations that have not previously been engaged or have been negatively affected by transportation planning decisions. MPOs also can require more robust outreach in planning studies led by recipients of MPO funds. Outreach strategies include interviewing community leaders, identifying trusted local champions to promote participation from within communities, providing food and childcare at public meetings/events (provided that the project funding sources allow such use and/or obtaining separate funding if needed), attending other



organizations' meetings/events, and using on-the-ground "street teams" to interact with residents where they live and work.

Solution 2: Transportation Project & Policy Impact Forecasting. A key function of MPOs is to develop the transportation plans that inform federal funding decisions for the region's transportation projects. MPOs can forecast potential effects on historically transportation disadvantaged communities, such as low-income and minority communities within the region as well as the region as a whole.

Solution 3: Framework and Goals for Addressing Inequity. This solution involves identifying social equity as an issue that MPOs have a role in addressing and then identifying goals and actions the MPO can take to promote equity. MPOs should then track and monitor performance toward goals. An example of social equity in fees collection and monitoring is the Penny for Pinellas funding program, which has been in effect since 1990 through several referendums and is used to fund transportation, parks, water quality, safety, and other improvements. This one-cent sales tax is not collected on groceries and some other essential goods and relies heavily on expenditures from visitors to the county. Importantly, Pinellas County monitors and reports on expenditures in easy-to-understand language and graphics.



SOCIAL EQUITY

WHERE IT HAS BEEN DONE

Los Angeles Department of Transportation (LA DOT) uses a Dignity-Infused Community Engagement (DICE) approach to public engagement that seeks to recognize and mitigate the negative effects of historically inequitable systems and decision making and to engage all communities in meaningful discussion on these topics as part of the planning process. This approach acknowledges inequitable practices and identifies concrete steps (see below) for mitigating inequity and engaging everyone in the process.

The **San Francisco Municipal Transportation Agency's (SFMTA's)** Bayview Community-Based Transportation Plan created an equity index to locate projects where they would provide the greatest benefit to the largest number of vulnerable residents. SFMTA identified "Communities of Concern" using Census Block Group level demographic data and vetting it with input from community leaders and residents to develop a weighted Equity Index to spatially prioritize equity in the study area. The index was a key component of the project selection process.

The **Metropolitan Council (the Minneapolis-Saint Paul region MPO)**, in collaboration with the **Center for Economic Inclusion and Greater MSP (Minneapolis Saint Paul (MSP) Regional Economic Development Partnership)**, created and adopted their Regional Economic Framework. A key element of the Framework is its nine strategy priorities, one of which is Racial Inclusion. The priorities are measured in the **MSP Regional Indicators Dashboard** that benchmarks how the region's economy is performing over time against 11 peer regions. Examples of the framework's measures for Racial Inclusion are workforce participation and unemployment rates disaggregated by race, racial employment gap, the racial wage gap, and the number/percentage of companies whose hiring practices reflect the racial and ethnic composition of the region.

HIGH-LEVEL DETAILS OF APPROACH

Elements of LA DOT's Dignity-Infused Community Engagement approach are applicable to MPOs. This approach can be applied to all planning processes, from MTPs to corridor studies, modal plans, housing strategies, safety, and other activities. MPOs can begin by conducting a social climate analysis to understand cultural identity, demographics, social services needs, environmental factors, infrastructure conditions, and transit access. This analysis may include oral histories and interviews with resident leaders and community-based organizations. Next, MPOs can form targeted engagement teams, which may include paid partners in the community, to help guide the engagement process and reach previously excluded groups; street teams to canvas, phone bank, and participate in community meetings and events; and Resident Advisory Councils to help share information about the project with the community.

HIGH-LEVEL STEPS

1. Conduct a formal social climate analysis
2. Develop or support community teams, street teams, and resident advisory councils
3. Conduct capacity-building trainings
4. Facilitate restorative justice discussions
5. Conduct community engagement events and formal public comment opportunities
6. Identify and use anti-displacement strategies



MPOs can also host capacity-building training that promotes sharing of institutional knowledge related to plans and projects. MPOs can hold restorative justice sessions to talk about practices that have historically negatively affected communities and how to reverse these practices. Traditional outreach methods like small- and large-scale engagement events should also be used as well as formal public comment opportunities that allow engagement in-person and via phone, texting, live polling, public notices, and mailers, in case internet access is not available. Lastly, MPOs can identify other specialized efforts to include people of all demographic groups in the process and recommend implementation of anti-displacement strategies in MPO plans. Examples of anti-displacement strategies include community benefits agreements, community land trusts, inclusionary zoning, property tax abatement assistance funds, and home repair assistance funds.

WHERE TO FIND MORE INFORMATION

Chicago Metropolitan Agency for Planning, "Improving equity in transportation fees, fines, and fares: findings and recommendations for northeastern Illinois," April, 2021. www.cmap.illinois.gov/documents/10180/1307930/FFF_final_report.pdf/1d74b660-c1c3-a2e0-dcb0-879d4493a499?t=1617741942903 (accessed September 16, 2021)

Los Angeles Department of Transportation, "Los Angeles Vision Zero Dignity-Infused Community Engagement." <https://ladotivablistreets-cms.org/uploads/b51c5f0c09414fb29027afadb70fa813.pdf> (accessed January 27, 2021)

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SOCIAL EQUITY



Addressing Regional Freight Issues in the MPO Planning Process



Addressing Regional Freight Issues in the MPO Planning Process

Topic: Regional Freight Issues
 Categories: Internal Operations, External Influences, Policy Issues, Partnering & Coordination

MPO CHALLENGE

As freight is a critical component of the transportation system, MPOs must address a range of freight-related matters in the MPO planning process. Some key challenges include the following.

Need for increased consideration of movement of goods in the Metropolitan Transportation Plan (MTP) planning processes. When freight is considered in a separate section or chapter and not fully integrated throughout the MTP, the resulting implementation and transportation system performance can underrepresent the role of freight in the transportation system.

Identifying and balancing freight-related project prioritization metrics. MTPs and other MPO plans must adequately quantify freight project performance. Such projects may benefit some modes that are confined to roadways (e.g., personal vehicles and fixed-route bus transit), but can harm other modes of travel or exacerbate impacts (e.g., noise, air quality, and bicycle and pedestrian safety).

Accommodating increasing freight volumes and associated needs, such as truck parking and curbside management. With the increasing freight volumes (amplified by rapid growth of e-commerce during the COVID-19 pandemic), demand for truck parking facilities, and speed and volume of deliveries to homes and businesses have accelerated. Lack of truck parking is associated with unauthorized truck parking, which causes safety issues for commercial vehicle drivers and others on the roadway. These trends have direct implications for curbside availability, freight vehicle emissions, and freight-intensive land use (including growing demand on the urban periphery and conflicts with other development patterns).

WHY IS IT IMPORTANT?

The efficient movement of goods is vital to the health of people and the economy.

POTENTIAL SOLUTIONS

Some ways for MPOs to address freight more thoroughly and meaningfully include weaving freight considerations throughout the MTP document, incorporating freight metrics into project prioritization processes, and addressing truck parking in MPO planning documents, including the MTP.

Addressing regional freight issues can be categorized primarily within external influences associated with changing freight and goods movement patterns. Freight planning relates to internal operations, and policies and partnerships can help address freight-related challenges.

Scalable Solutions and/or Resources



Solution 1: Weaving movement of people and goods throughout the MTP. Instead of consolidating freight considerations into a single section of the MTP, MPOs should address both movement of people and movement of goods throughout the plan. This approach ensures goods movement is adequately incorporated rather than addressed without consideration of other users, modes, and resources.

Solution 2: Incorporate Freight Performance Measures and Metrics into Plans. When evaluating projects, MPOs can incorporate project prioritization metrics that measure impacts on the movement of goods. Plan performance measures should also include measures specific to freight and goods movement.

Solution 3: Address Truck Parking in MPO Planning Documents. MTPs, regional freight plans, and similar planning documents should address emerging freight issues, such as the shortage of truck parking availability. Some MPOs have developed freight plans that address truck parking using a truck parking inventory and general types of truck parking solutions even if specific locations are not identified. Examples of innovative truck parking solutions include truck staging and commercial vehicle loading zones; truck parking information and management systems; smart parking systems; and locating truck parking in interchange areas, along transit routes, or in other underutilized spaces. Other relevant topics may include curbside management, emissions, and freight-intensive land use.



Internal Operations External Influences Policy Issues Partnering & Coordination

REGIONAL FREIGHT ISSUES

WHERE IT HAS BEEN DONE

Rather than addressing all freight considerations in a separate plan, the **Harrisonburg Rockingham Metropolitan Transportation Planning Organization's 2040 Long Range Transportation Plan (L RTP)** weaves the movement of people and goods throughout the entire plan document. Freight is addressed in the plan's existing conditions inventory (including freight corridors and generators), needs, L RTP goals, L RTP performance measures (e.g., intermodal access and efficiency/tons of goods impacted), and improvement strategies. This balanced approach ensures that the movement of people and goods are considered in combination instead of by themselves.

The **Colorado Department of Transportation's Colorado Freight Plan** established key strategies, freight-specific performance measures, and investment actions aligned with each of the plan's goals. The freight plan performance measures are in addition to the required federal performance measures. Examples include commercial vehicle involved incident rate per 1 million truck vehicle miles traveled (VMT), available truck parking space per 100,000 VMT, percent of bridge crossings over interstates, U.S. routes and state highways with a vertical clearance less than the minimum design requirement, peak period incident clearance times on key corridors, annual cost of congestion to commercial motor vehicles, and emissions (pounds of carbon dioxide) due to excess truck delay. Freight-specific performance measures can also be incorporated into MTPs.

Big cities have a lot of freight movements. **New York City** has created a very accessible but still comprehensive guide to working with local companies to promote off-hour deliveries. Topics include noise mitigation and how-to guides for transporters and receivers.

The **Georgia Department of Transportation (GDOT)** completed a *Statewide Truck Parking Research Project* that included a national review of best practices for truck parking: an inventory of public, private, and unauthorized truck parking locations (in the state and within a 30-mile buffer outside the state); as well as potential solutions for consideration.

Curbside analysis and management are highly relevant to regional freight issues. The **University of Washington's Urban Freight Lab (UFL)** conducted the Final 50 Feet research program to understand and quantify current use and operational capacity of curbside space for commercial vehicle parking in downtown Seattle. The UFL will also pilot active curbside management using sensors and a data platform to provide real-time data.

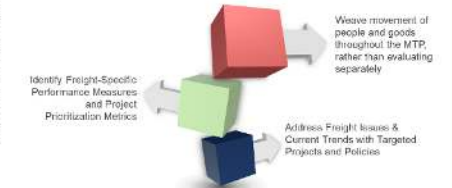
HIGH-LEVEL STEPS

1. Weave movement of people and goods throughout the MTP, rather than evaluating separately
2. Identify freight-specific performance measures and project prioritization metrics in planning documents
3. Address freight-related issues, such as truck parking, curbside management, freight vehicle emissions, and freight-intensive land use in MTPs and freight plans

HIGH-LEVEL DETAILS OF APPROACH

MPO plans and MTPs should address both the movement of people and the movement of goods to ensure a balanced approach. Next, incorporating regional freight issues in the MPO transportation planning processes to identify and incorporate freight-related

performance measures into MPO plans. Lastly, freight plans should address pressing freight issues like truck parking, curbside management, freight vehicle emissions, and freight-intensive land use.



WHERE TO FIND MORE INFORMATION

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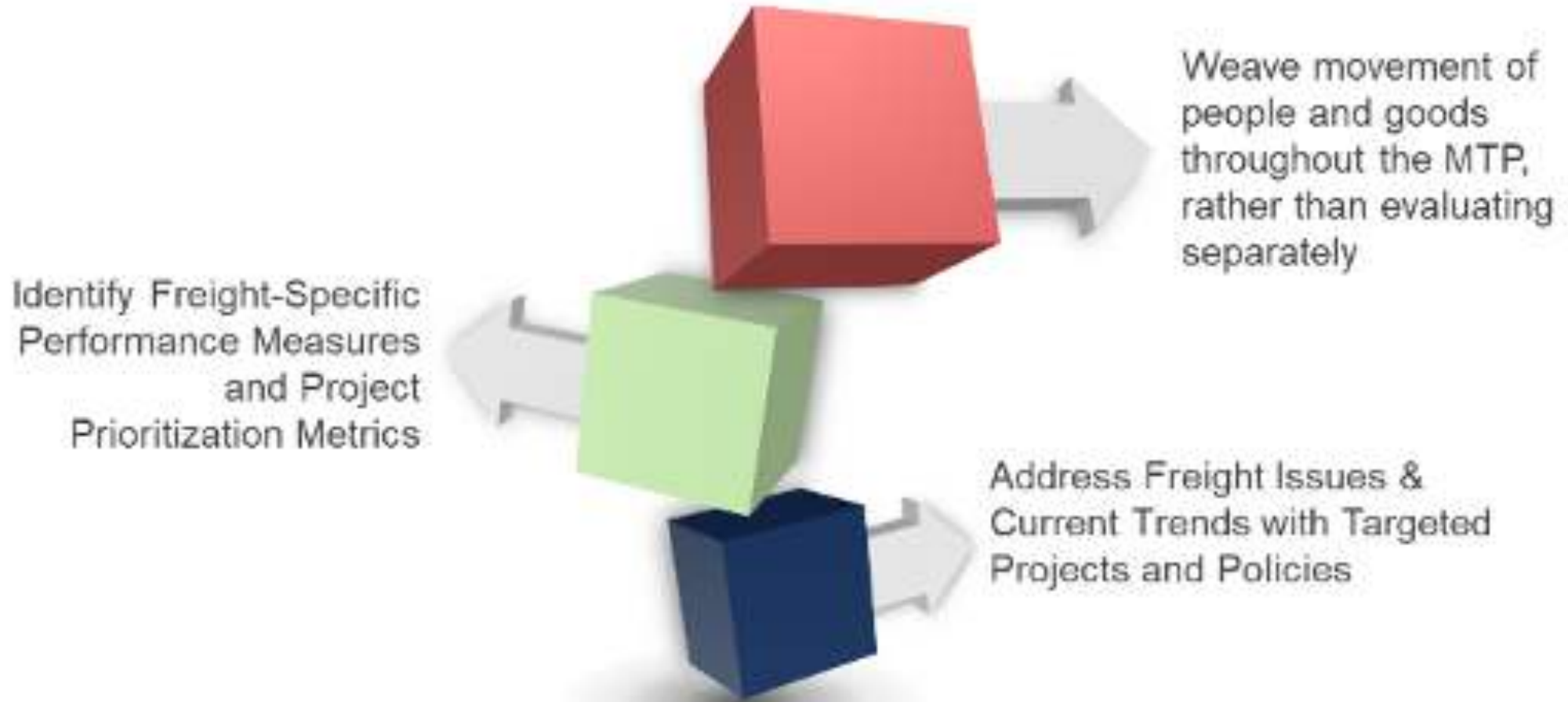
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REGIONAL FREIGHT ISSUES



Evaluating Future Uncertainties for MPOs in Planning



NCHRP NATIONAL COOPERATIVE HIGHWAY RESEARCH PROGRAM

Topic: Planning for the Unknown
Categories: External Influences, Policy Issues, Partnering & Coordination

Evaluating Future Uncertainties for MPOs in Planning

MPO CHALLENGE

Forecasting future conditions in MPO planning processes has become increasingly complex due to changing social, technological, environmental, economic, and political factors that influence how regions develop. MPOs are addressing these changing dynamics in a variety of innovative ways. For example, "what if" scenario planning has gained prominence by helping to prepare for potential changes ahead of time such that MPOs can better respond to or benefit them. Experts can help guide the planning process to consider potential transformative changes occurring over the 20-year or longer planning horizon. These changes can encompass opportunities as well as challenges. MPOs must determine how to allocate funding to ensure infrastructure and development is prepared to handle the future changes.

WHY IS IT IMPORTANT?

It is important for MPOs to ensure that their limited resources for transportation investments will stand the test of time. Understanding and planning for the potential effects of changes in future mobility promotes the long-term success and relevance of these investments.

POTENTIAL SOLUTIONS

There have been several reports generated through the American Planning Association (APA), as well as the American Association of State Highway and Transportation Officials (AASHTO) NCHRP Report 750 Series that address incorporating future changes into comprehensive plans. These reports address several topics, including autonomous vehicles, ridesharing, micro-mobility, climate effects, resiliency, equity, health, and other topics that may be relevant to a given region. MPO staff can also host local experts to brainstorm future scenarios that may impact the region given their field of expertise. Additionally, MPOs can prepare plans that address "what if" scenarios through creating collaborative planning processes that work to analyze multiple uncertainties and implications. These future viewpoints can be used to clarify visions and gain insight into keeping the region on a desired path.

Planning for the unknown is related to external influences, policy issues, and partnering and coordination. Being unknown does not mean that there are not methods for gathering information and inputs that can help define the magnitude and direction of potential change or outcomes. The following are some solutions that can be used by MPOs to bring clarification to unknown factors.

Solution 1: Develop Trend Analyses. Utilizing available data



sources in air quality, transportation mode shifts, and other relevant information, MPOs can evaluate how areas have shifted over time and in some cases, make forecasts on future expectations. These future expectations can then be evaluated by expert groups, near-term observations, or developed into alternative scenarios to determine their potential impacts.

Solution 2: Create Future-Focused Expert Groups. Some trends are more recent or have not occurred yet. These trends can be discussed as part of local, regional, or statewide focus groups of experts on areas of concern to the MPO. These groups can be one-off workshops or recurring meetings that allow MPO planners to engage with experts and remain abreast of current information. Colleges, universities, and non-profit organizations in the area are excellent resources to engage in this process. These future scenarios can then be used in a backcasting exercise in which the differences between the vision and reality are identified as well as actions that need to be taken to bridge the two.

Solution 3: Develop Alternative Scenarios. Incorporating future scenarios into metropolitan transportation plans (MTPs) can help guide MPOs in planning for their desired futures. Through these scenarios, the consequences of certain actions can be quantified or qualified to better prepare agencies for what may occur. It is important to test these scenarios against near-term observations and explain differences in long-term forecasts if they exist.



Internal Operations External Influences Policy Issues Partnering & Coordination

PLANNING FOR THE UNKNOWN

WHERE IT HAS BEEN DONE

The Los Angeles Department of Transportation (LADOT) and Seattle Department of Transportation (SDOT) have developed functional transportation plans that cover policy frameworks for implementing autonomous vehicles (AVs) within their jurisdictions. These plans include policy frameworks for addressing equity, pilots and partnerships, infrastructure and street design, mobility economics, and land use and building design. The plans work to ensure that future infrastructure investments and projects consider how the growth of AVs can impact the jurisdictions and ensure that planned transportation infrastructure projects are prepared to handle AVs.

Delaware Valley Regional Planning Commission (DVRPC) developed the *Dispatches from Alternate Futures: Exploratory Scenarios for Greater Philadelphia* that works with regional experts and transdisciplinary subject experts called the Future Working Group to generate multiple views of the future by assessing uncertainty within a changing environment to understand what conditions or events may emerge and what their likely outcomes may be. DVRPC is planning a third step within its 2050 long-range plan that will identify potential actions to respond to, or benefits that may accompany, these uncertainties.

Valley Visioning is a three-part outreach path to plan for the future of Utah County, Utah. First, the county conducted listening surveys to understand how the public thought growth would occur. Second, growth scenarios were developed accounting for the survey concerns with scenarios such as: business as usual, organized growth around mixed-use centers, westward growth, and urban infill. Each scenario incorporates housing, transportation, open space, water, resiliency, workforce, education, and air quality scenarios. Finally, these scenarios were used to model the transportation, land use, and water consumption outcomes that could be drafted into a final vision for Utah County.

The American Planning Association has also developed comprehensive plan standards for considering how AVs can be addressed in the planning process, plan context, and implementation phases. These standards cover six principles consisting of livable built environment, harmony with nature, resilient economy, interwoven equity, healthy community, and responsible regionalism. These principles can be researched in conjunction with AASHTO's NCHRP Report 750: *Strategic Issues Facing Transportation* reports, which have several volumes exploring freight movement, climate change, technology, sustainability, energy, and other trends to demonstrate the importance of foresight in navigating a rapidly changing future.

HIGH-LEVEL STEPS

1. Use existing data to evaluate trend analyses in areas of interest such as travel mode or climate change
2. Create expert working groups or public surveys
3. Use feedback to develop alternate future scenarios
4. Incorporate scenarios into long-range plans as recommended policies or action items

HIGH-LEVEL DETAILS OF APPROACH

Given the availability of disciplinary experts in large metro areas, forming expert groups to help envision the future of cities may be a viable solution for agencies. Smaller agencies may be able to form virtual expert groups that pull interested subject matter experts to discuss the future of regions from a distance.

With the information acquired, MPOs can begin the process of developing and evaluating "what if" scenarios to incorporate into the transportation planning process. These scenarios can help to either develop policy for implementing future projects that are future resilient or develop model ranges that help to convey the message that certain scenarios could affect expectations should they be implemented.



Trend Analyses

Utilize existing data to develop trend analyses that can be used to make future projections.

Alternate Scenarios

Developing alternate scenarios that envision different future paths that may occur.

Policy Frameworks

Use information from future scenarios to develop policy for handling the potential effects.

WHERE TO FIND MORE INFORMATION

Delaware Valley Regional Planning Commission, *Dispatches from Alternate Futures*, 2019. <https://www.dvrpc.org/Reports/20012.pdf> (accessed February 26, 2021)

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PLANNING FOR THE UNKNOWN



Trend Analyses

Utilize existing data to develop trend analyses that can be used to make future projections.

Alternate Scenarios

Developing alternate scenarios that envision different future paths that may occur.

Policy Frameworks

Use information from future scenarios to develop policy for handling the potential effects.



MPO Innovation Database

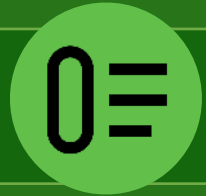
Basic description of best practice record information



Key Topics (Max: 2) and Keywords (Max: 3)



Description of project or process, why the work was done, and resources.



MPO population range



The Region and Mega-Region where the source originated



Publicly cited contact person or contact information

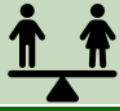


Primary source of information





MPOs: Strategies for Future Success



Social Equity



Changing Demographics



Financial Constraints



Resilience in Planning



Inclusive Engagement



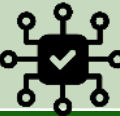
Planning for the Unknown



Curb Space



Regional Freight Issues



New & Emerging Technologies



Staff Retention



Changing Travel Patterns



Shared Mobility



MPO Strategies

2 min
Pairs

2

2 min
Report

2

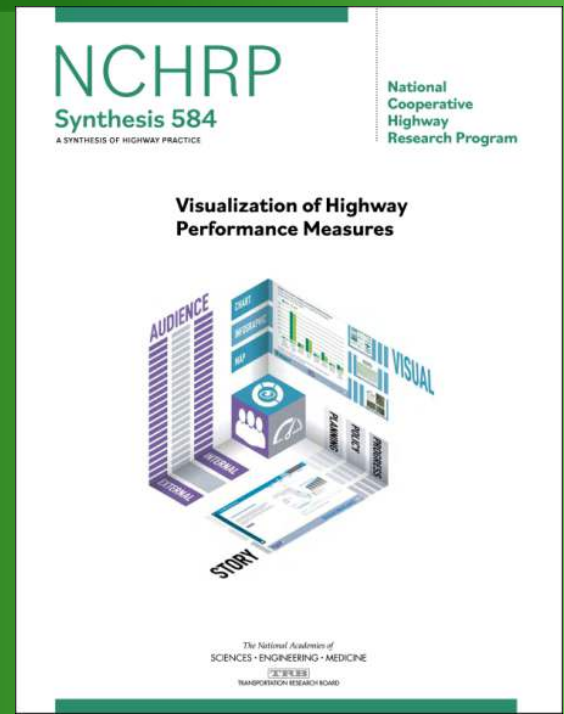
MPOs emerging issues

TOOLS

- Social Equity
- Financial Constraints
- Inclusive Engagement
- Curb Space
- New & Emerging Technologies
- Changing Travel Patterns
- Changing Demographics
- Resilience in Planning
- Planning for the Unknown
- Regional Freight Issues
- Staff Retention
- Shared Mobility



Visualization



NCHRP Synthesis 584

Visualization of Highway Performance Measures

Visualization



A great opportunity for Georgia to tell their story with visualizations that resonates with their audience

Visualization

VISUALIZING PERFORMANCE MEASURES



Tell your performance **STORY**

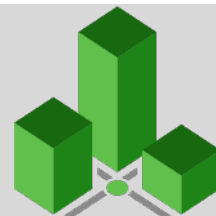
- Document current status
- Show trend over time
- Progress towards a target
- Help tell a performance story
- Support a policy
- Inform Long-Term Planning
- Inform Medium-Term Planning
- Inform Day-to-Day Operations

with **VISUALIZATIONS**

- Chart
- Infographic
- Map
- Dashboard

that resonate with your **AUDIENCE**

- Internal Analyst
- Internal Decision Maker
- External Stakeholders
- Public

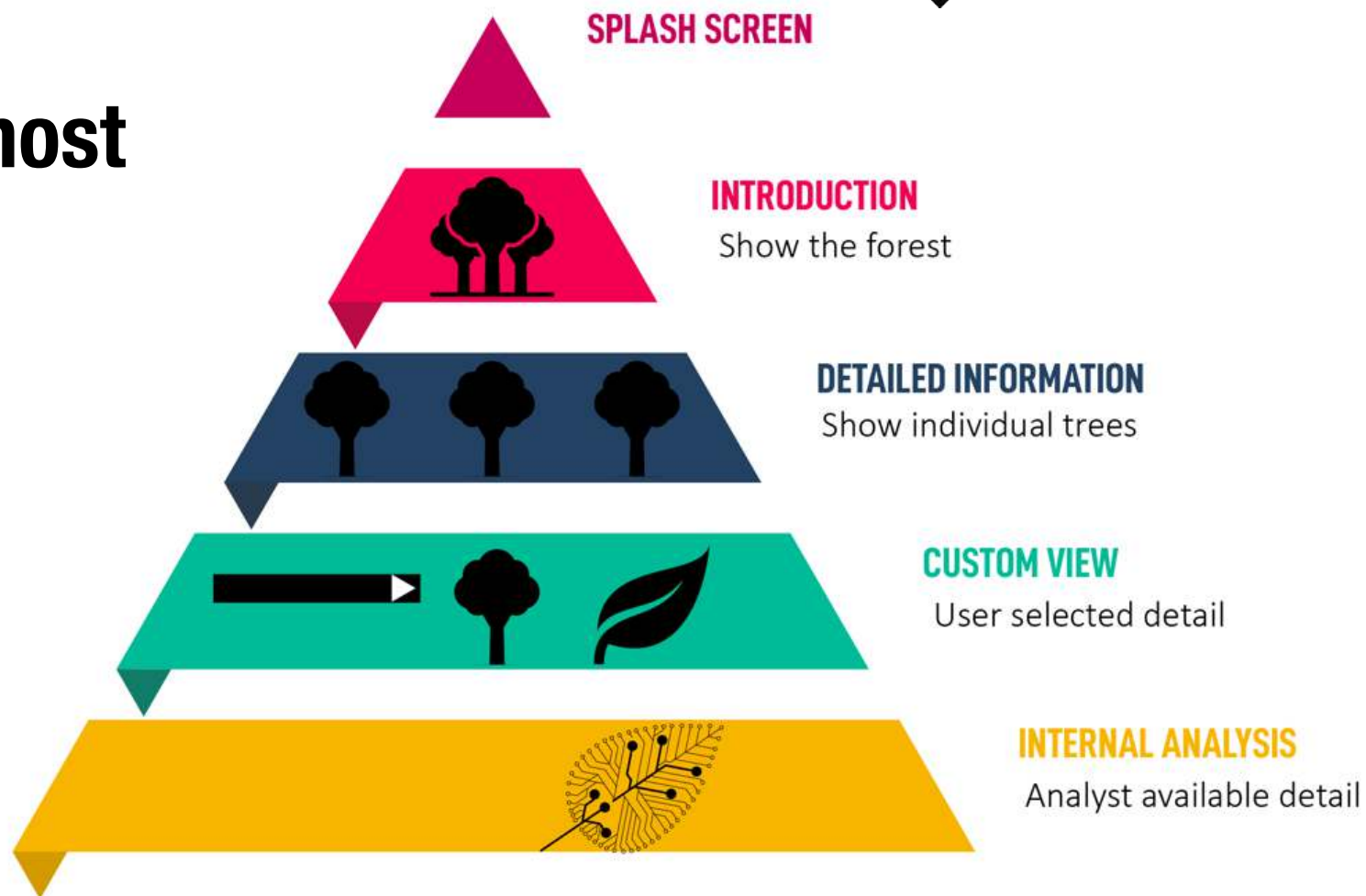




Visualization



**Tell a data story
about what matters most**



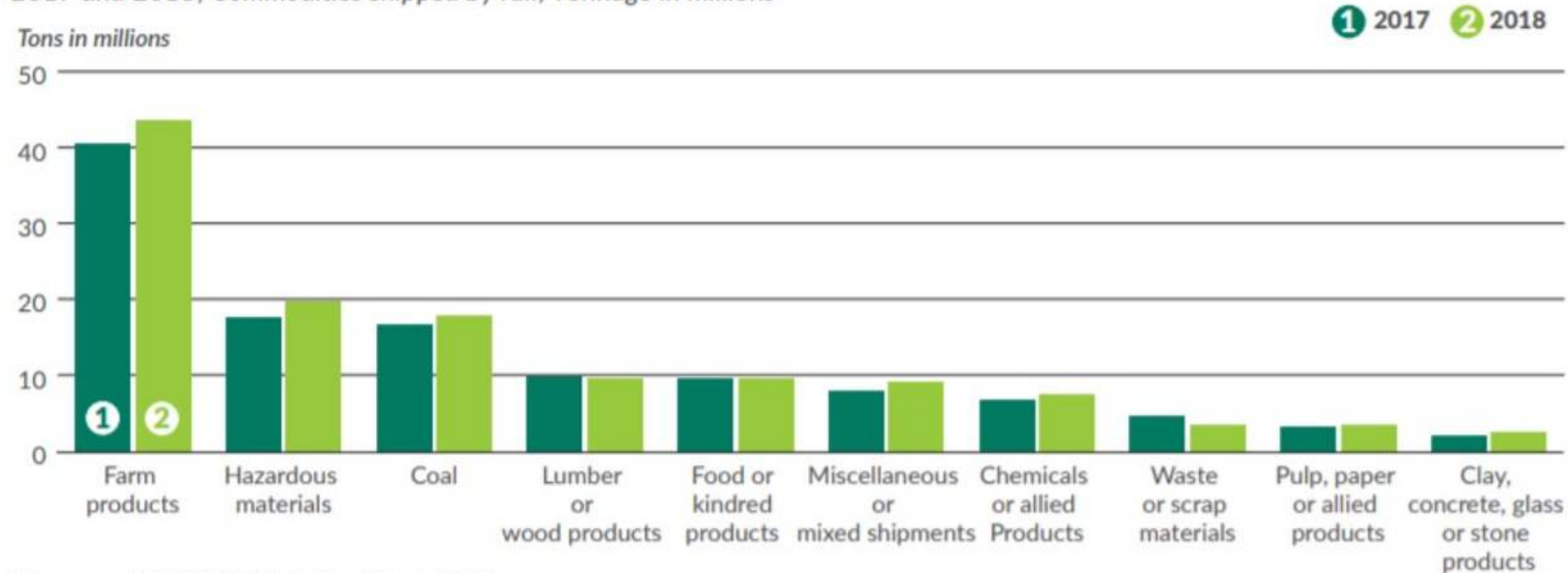


Keep it Simple.

Use maps, line, bar, and pie charts with a title that tells the story.

Farm products continue to make up largest share of freight shipped by rail

2017 and 2018; Commodities shipped by rail; Tonnage in millions



Data source: WSDOT Rail, Freight, and Ports Division.





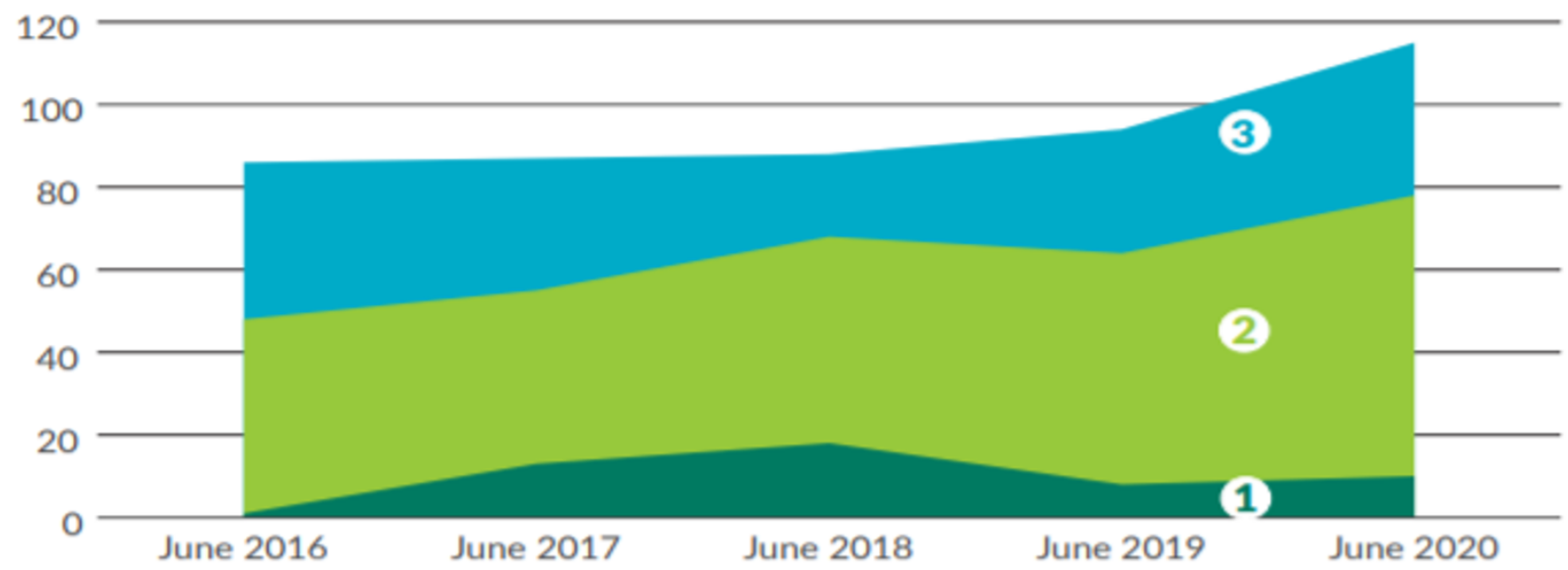
Make data transparent.

It builds trust.

WSDOT has 105 concrete bridge decks either due or past due for repair as of June 2020, an increase of 24% from 85 in June 2016

2016 through 2020; Number of bridges by status of repair need

① Contract work in progress ② Due ③ Past Due



Data source: WSDOT Bridge and Structures Office.



Use performance journalism to tell their agency's story

WA



GNB 80
December 2020

PERFORMANCE HIGHLIGHTS report

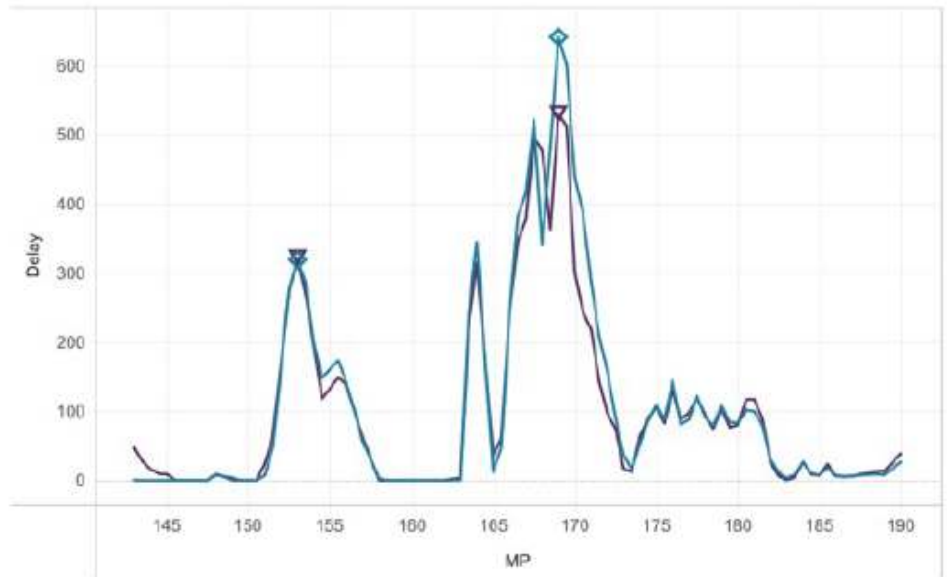
292 BRIDGES

owned by WSDOT
are currently over
80 YEARS OLD

Gray Notebook



Interstate 5 Southbound Delay:
Direction of travel →



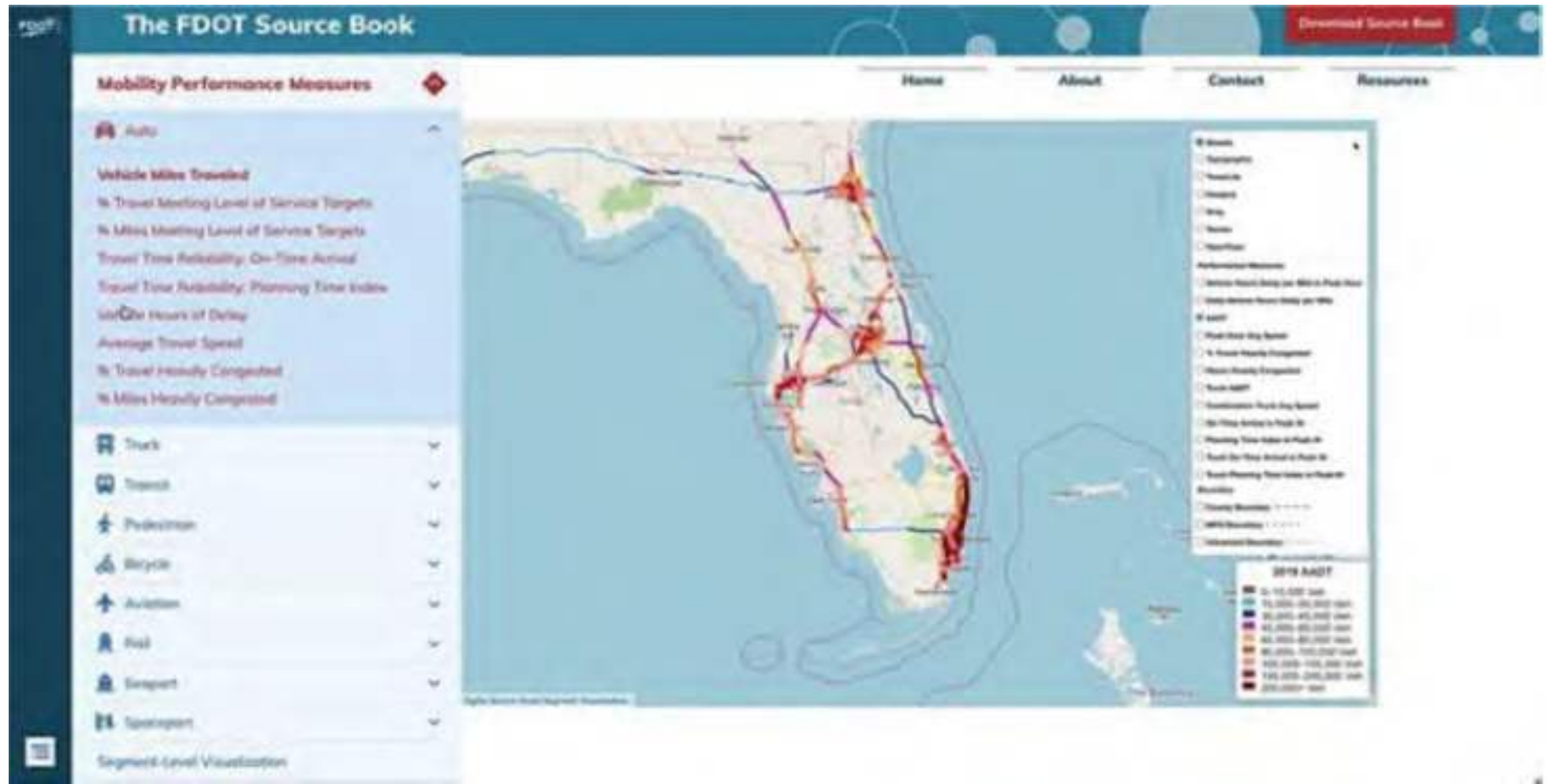


Dashboard Makes an Impact





Defining Multimodal Mobility Performance Measures





Telling the Utah Performance Story

Traffic and Safety

Performance Management Metrics



Region 1 Region 2 Region 3 Region 4 **Statewide**



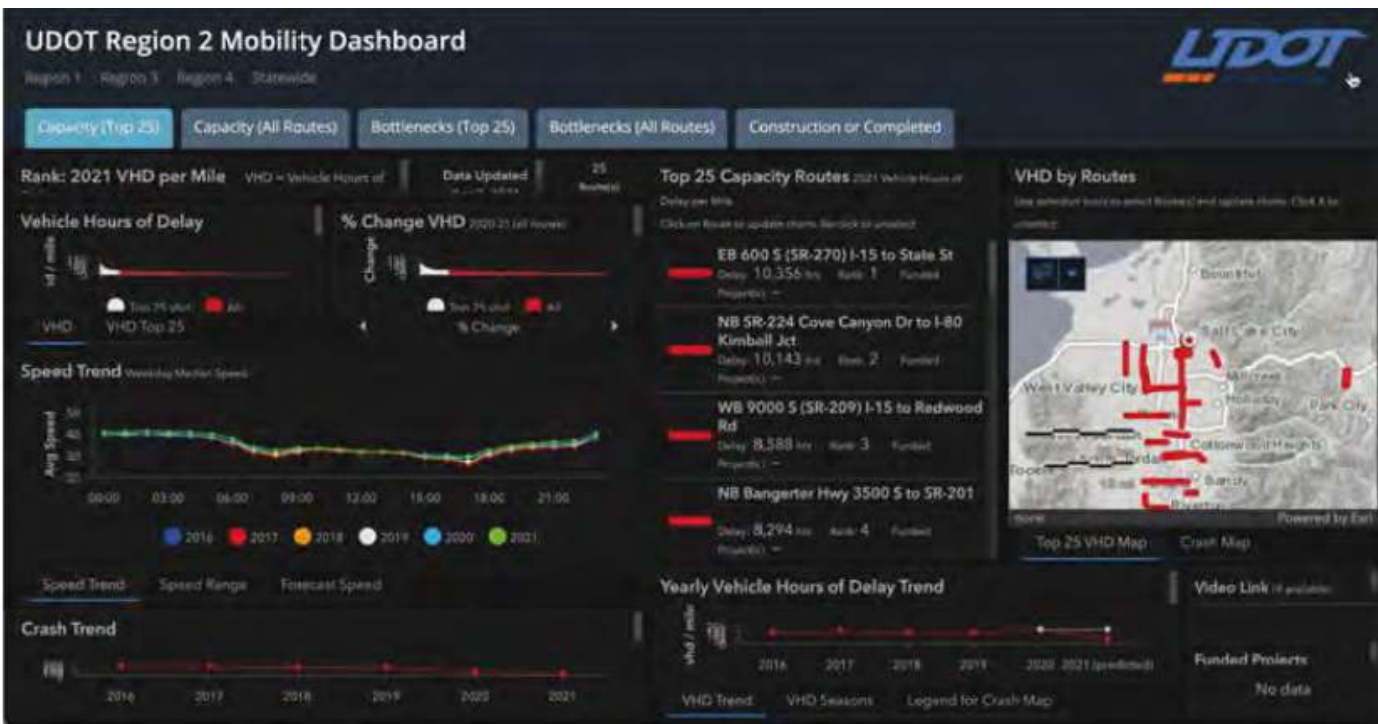
Safety Index vs. Target



Vehicular Crash Index vs. Target Index

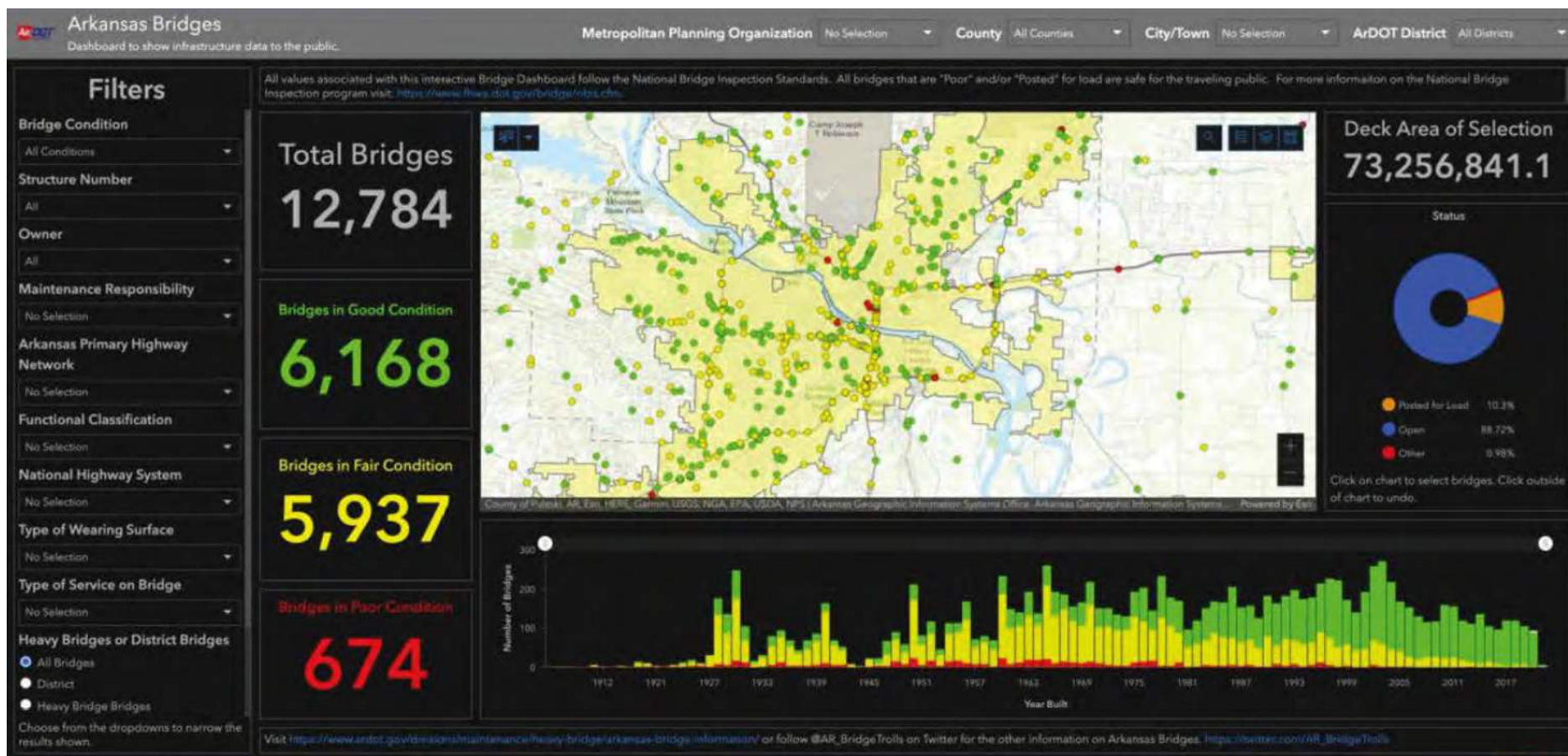


Employee Related Incidents Index vs. Target Index





Following the Leader to Lead by Example

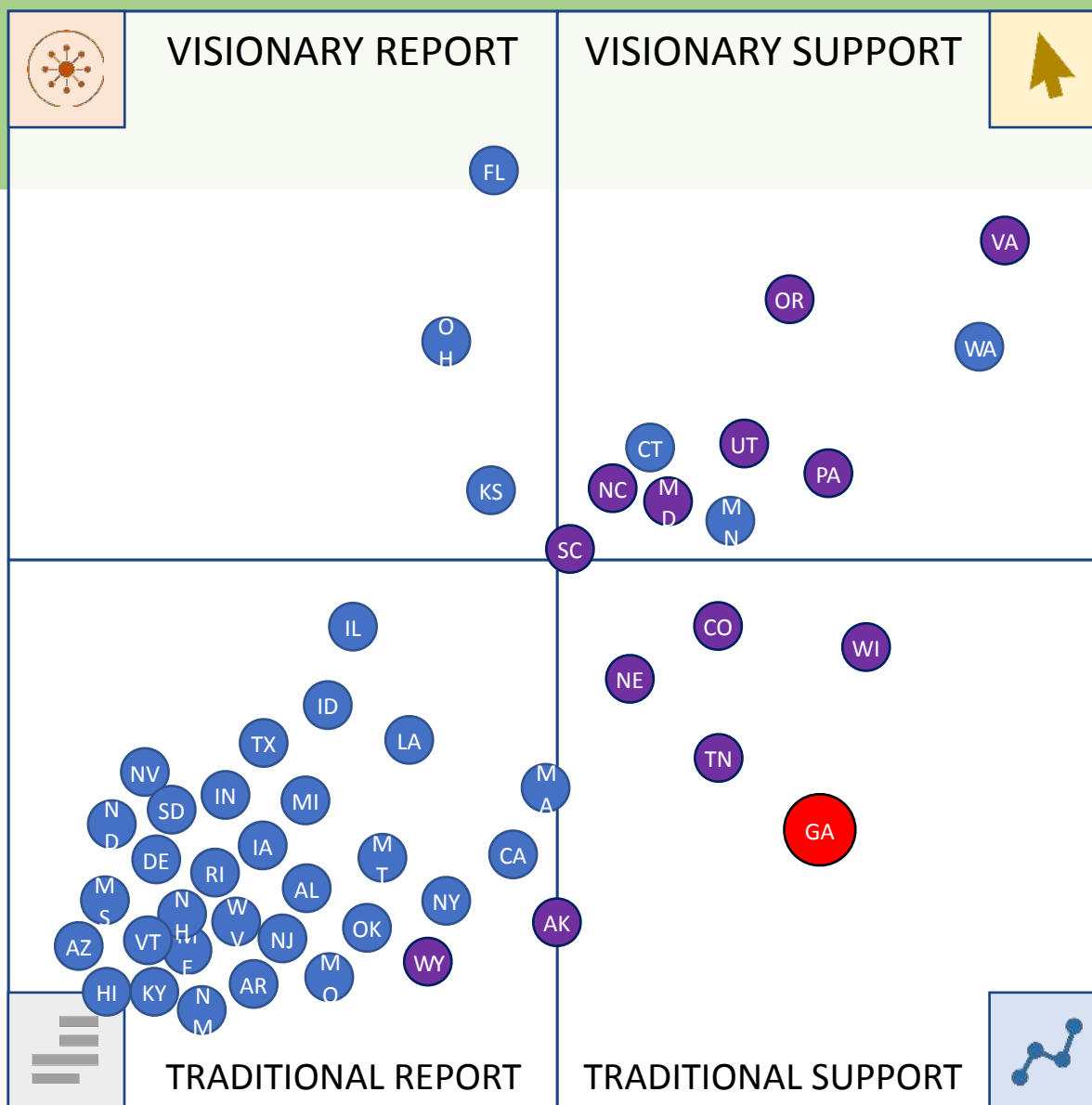




NOTE: These are personal observations from a quick review. A more detailed analysis would address which measures, how detailed and context.

2015

OUTCOME ORIENTED



- Dashboard
- Document

ABILITY TO SUPPORT DECISION MAKING



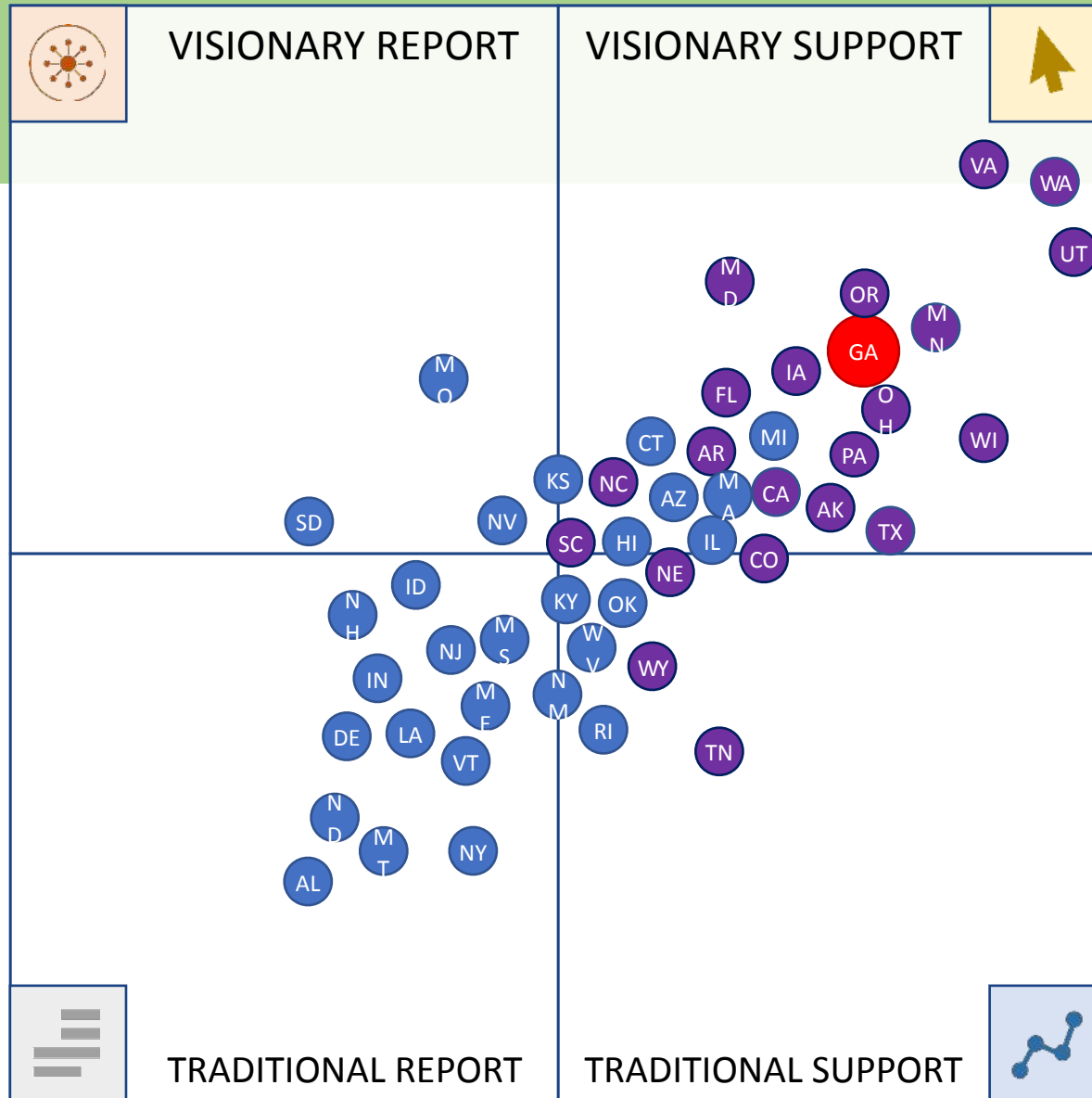
METROANALYTICS



NOTE: These are personal observations from a quick review. A more detailed analysis would address which measures, how detailed and context.

2021

OUTCOME ORIENTED



- Dashboard
- Document

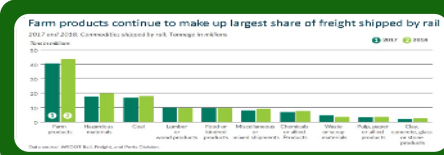
ABILITY TO SUPPORT DECISION MAKING



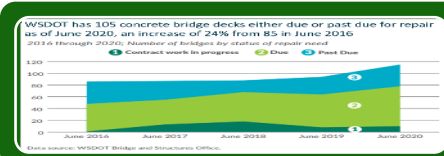
METROANALYTICS



Visualization Success Factors



Keep it Simple



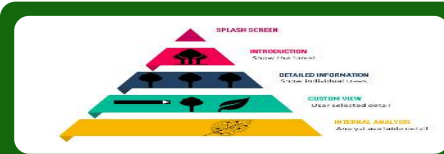
Make data transparent



Use performance journalism



Evaluate Effectiveness



Tell a data story



Visualization

2 min
Pairs

2

2 min
Report

2

Tell your performance story with visualizations that resonate with your audience

Tools

- Keep it Simple
- Make data transparent
- Use performance journalism
- Evaluate Effectiveness
- Tell a data story





Decision Making



NCHRP 20-126(2)

State Transportation Agency Multifaceted
Decision-Making for Future System Performance

Decision Making

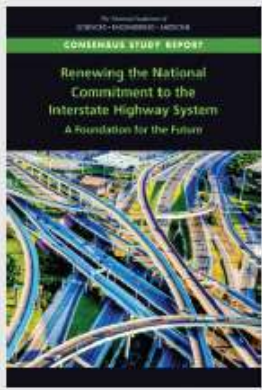


A new way to prioritize the many challenges facing Georgia.

NCHRP 20-126(2)

State Transportation Agency Multifaceted Decision-Making for Future System Performance





Renewing The National Commitment To The Interstate Highway System: A Foundation For The Future 2019 (TRB)

Rebuilding the System's Foundations, Expanding and Managing Urban System Capacity, Demand for Changing the System's Length and Layout, Changing Centers of Population and Economic Activity, Future Travel Demand and the IHS, Climate Change, Adding Resilience, Ensuring Safety While Accommodating a Growing and Changing Vehicle Fleet, Future Impact of Connected and Automated Vehicles on the IHS



Critical Issues In Transportation 2019 (TRB)

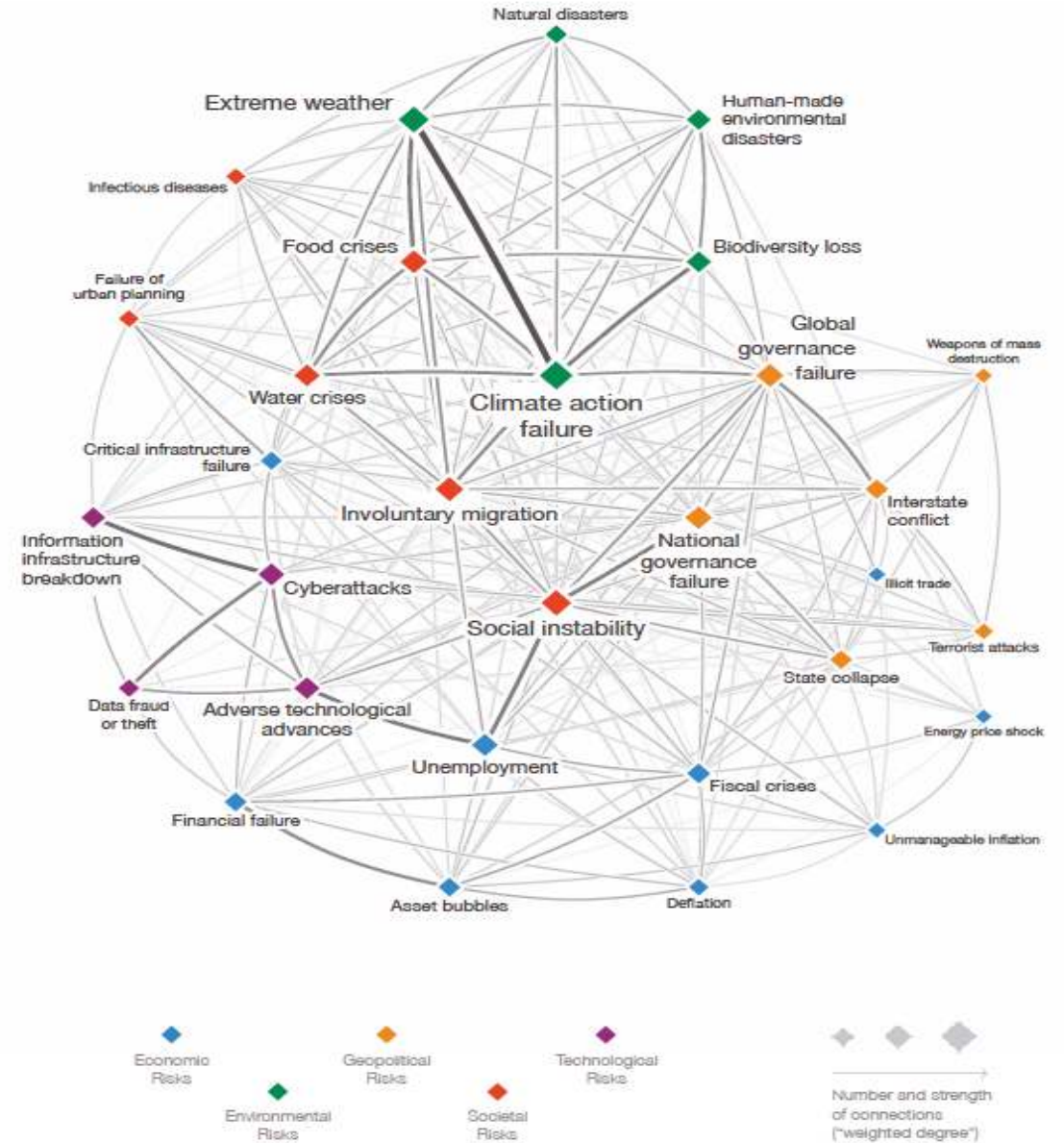
Serving a Growing and Shifting Population, Goods Movement, Safety and Public Health, Equity, Energy and Sustainability, Resilience and Security, System Performance and Asset Management, Transformational Technologies and Services, Research and Innovation, Funding

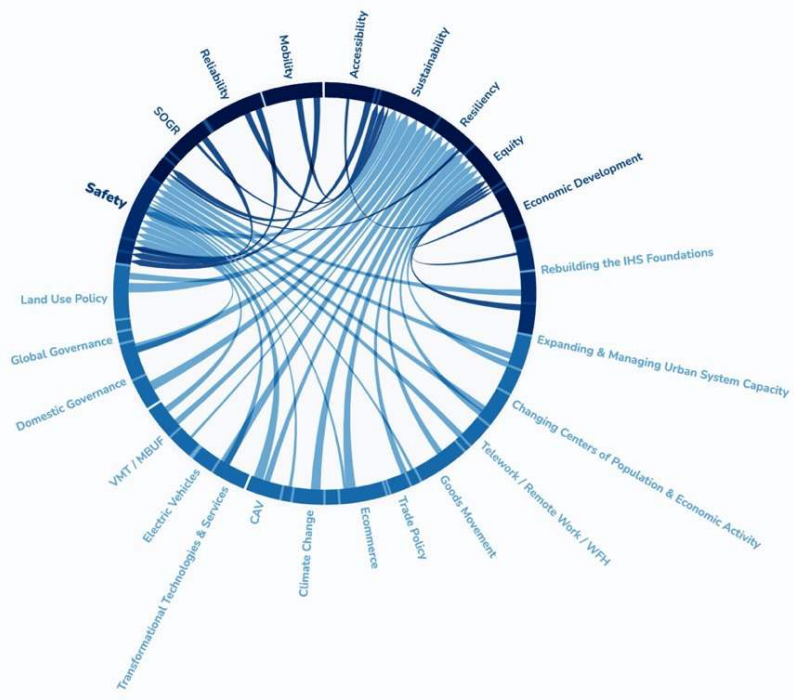


World Economic Forum Global Risk Report 2020

The world's (in)ability to collectively address pressing issues, Trade Policy, Climate Change

Figure IV: The Global Risks Interconnections Map 2020





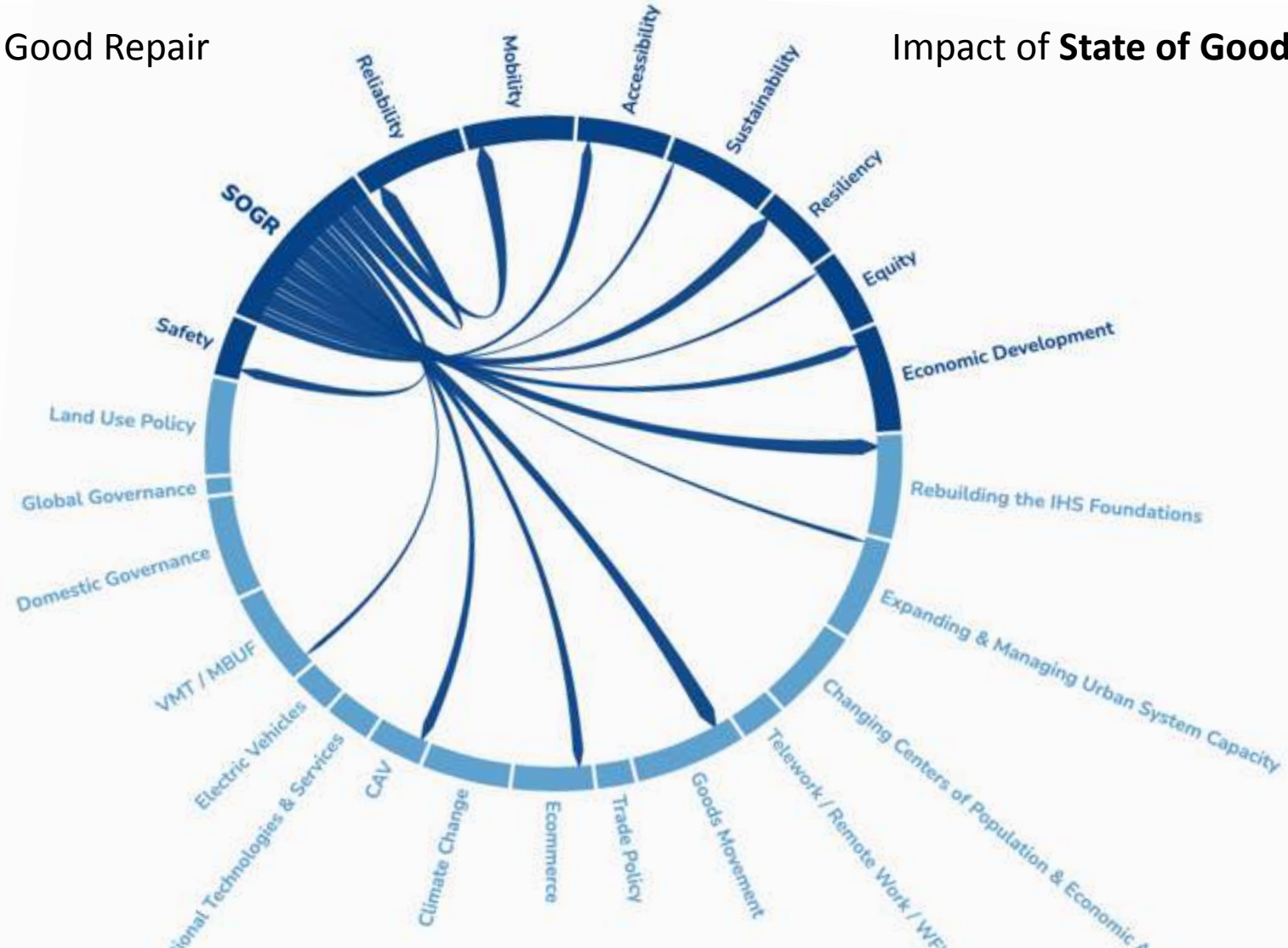
All the relationships are row to column. Does the topic in the row have an influence on the topic in the column and what's the strength of the influence.

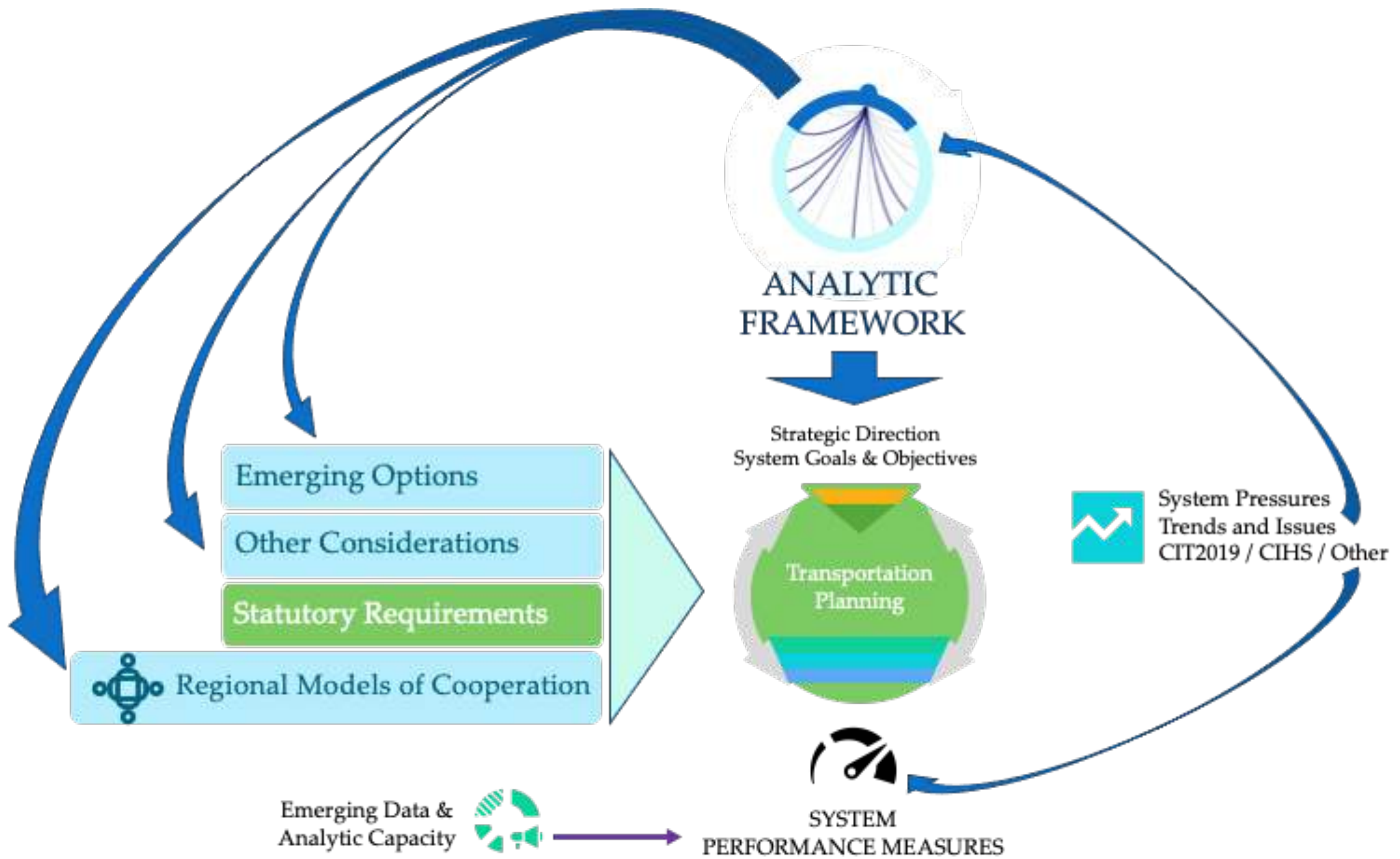
Objective / Priority	Safety	State of Good Repair	Reliability	Mobility	Accessibility	Sustainability	Resiliency	Equity	Economic Development
Safety		0	2	2	1	0	1	0	1
State of Good Repair	2		3	3	2	1	3	1	2
Reliability	2	0		3	2	2	0	1	3
Mobility	2	0	3		3	2	1	2	3
Accessibility	2	1	3	2		1	1	3	3
Sustainability	0	1	1	1	1		1	2	2
Resiliency	1	1	3	2	0	1		1	3
Equity	0	0	0	2	3	1	0		2
Economic Development	0	2	2	3	3	2	2	3	
Trends & Issues									
Rebuilding the System's Foundations	2	3	3	2	2	2	3	1	3
Expanding & Managing Urban System Capacity	2	2	3	2	2	2	3	2	3
Changing Centers of Population & Economic Activity	2	1	3	3	2	2	3	2	3
Telework / Remote Work / WFH	2	1	2	1	1	2	1	1	1
Goods Movement	1	3	2	2	1	3	0	2	2
Trade Policy	0	2	2	1	0	3	0	0	2
Ecommerce	1	1	2	2	1	2	0	0	2
Climate Change	1	3	2	1	1	3	2	2	2
CAV	3	0	2	1	1	1	0	1	1
Transformational Technologies & Services	2	2	2	1	1	2	1	1	1
Electric Vehicles	0	0	0	0	0	3	0	0	0
VMT / MBUF	2	3	3	2	2	3	0	2	2
Domestic Governance	2	2	3	2	2	3	2	2	2
Global Governance	0	0	0	0	0	1	0	0	0
Land Use Policy	2	2	3	3	2	3	1	3	2

THE ARC DIAGRAM

Impact of **Issue** on State of Good Repair

Impact of **State of Good Repair** on issue





**ANALYTIC
FRAMEWORK**

Strategic Direction
System Goals & Objectives



System Pressures
Trends and Issues
CIT2019 / CIHS / Other



**SYSTEM
PERFORMANCE MEASURES**

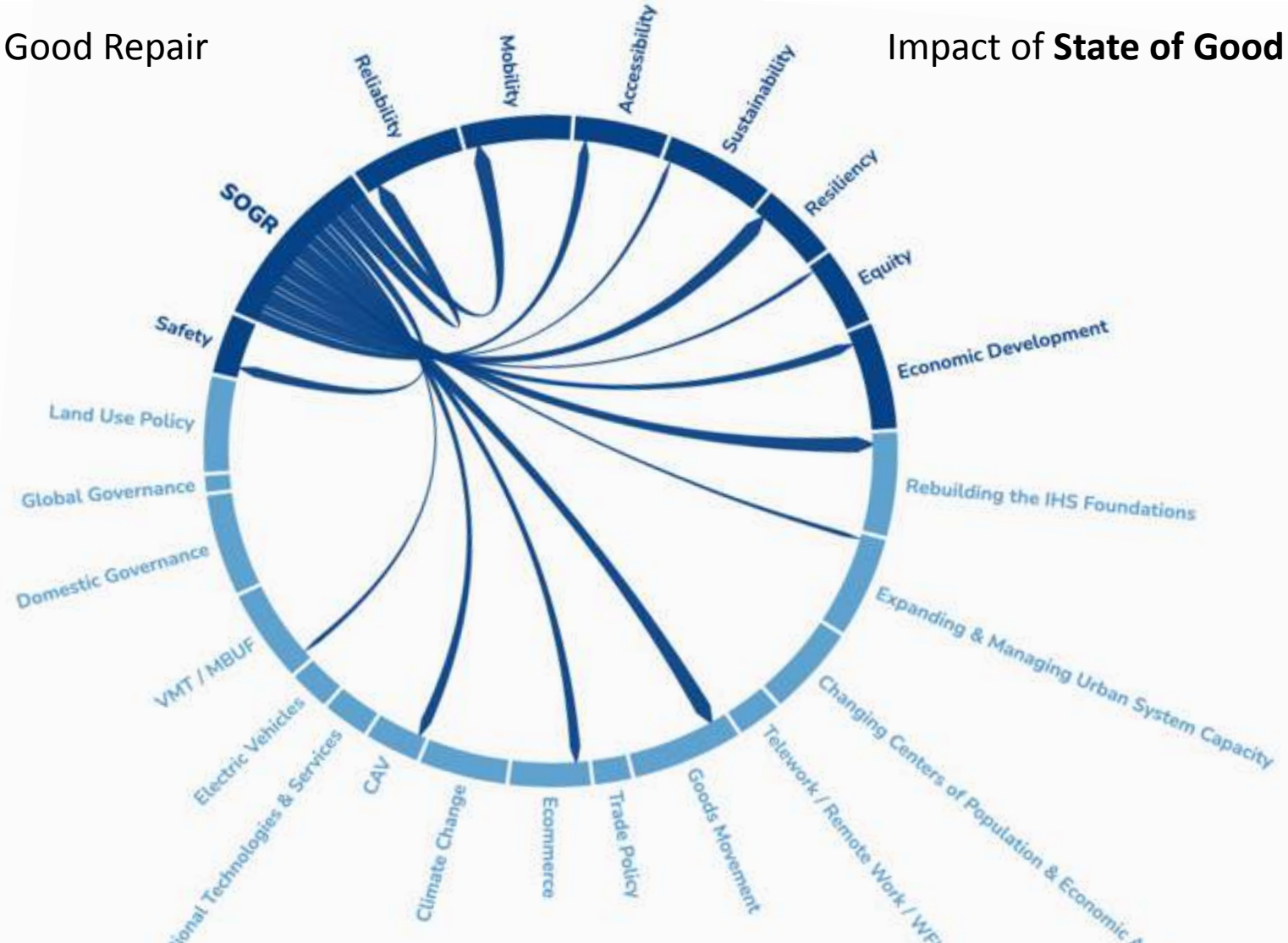
Emerging Data &
Analytic Capacity



THE ARC DIAGRAM

Impact of **Issue** on State of Good Repair

Impact of **State of Good Repair** on issue





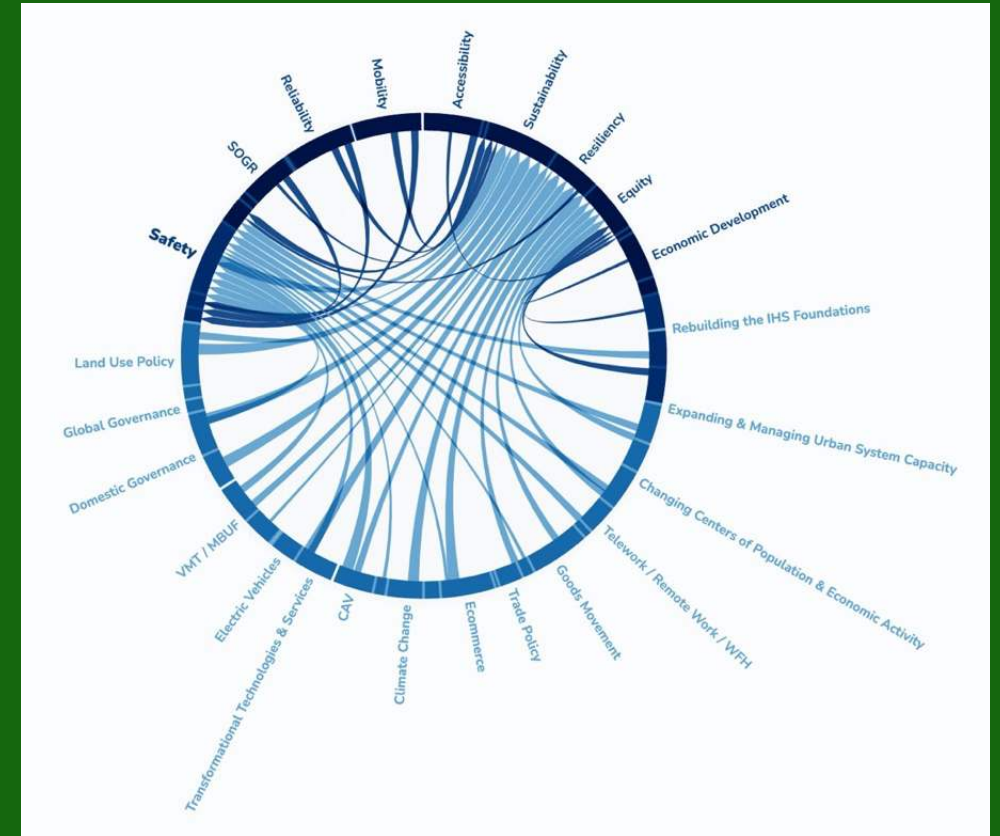
Decision Making

2 min
Pairs

2

2 min
Report

2



6

ways to help Georgia be a leader in transportation planning

Getting the very best value for every dollar that you spend



Right-Sizing



Corridor Management



Resilience



MPO Strategies



Visualization



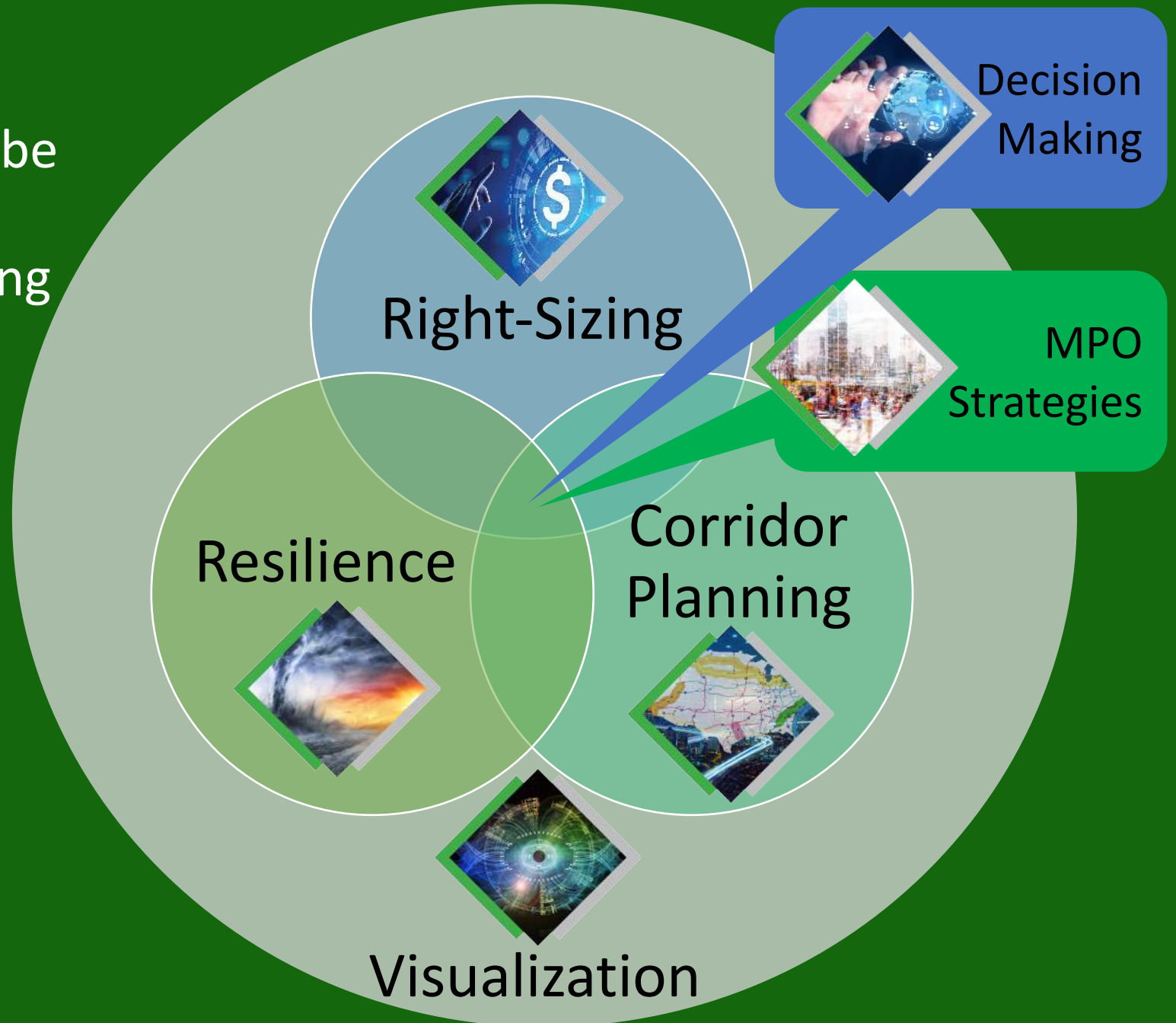
Decision Making



6

ways to help Georgia be a leader in transportation planning

Getting the very best value for every dollar that you spend



6 ways to help Georgia be a leader in transportation planning

Wednesday, Sept. 14, 2022



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METRO ANALYTICS

Right-Sizing



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Decision Making

